

Nets A/S

Annual Report 2022

Nets A/S
Klausdalsbrovej 601
DK-2750 Ballerup
www.nets.eu
CVR no. 37427497

Adopted at the Annual General Meeting
on 24 March 2023

Louise Rubæk Andersen
Chair of the meeting

Financial Summary*

EURm	2022	2021	2020	2019	2018*
Income statement					
Revenue, net	856.7	800.2	720.4	747.3	731.7
EBITDA before special items	346.7	329.3	275.2	295.0	266.0
EBITDA	263.2	238.2	142.1	198.0	147.2
Special items	(83.5)	(91.1)	(133.1)	(97.0)	(82.8)
Special items - costs related to takeover offer and delisting	-	-	-	-	(36.0)
Adjusted EBIT	205.2	211.9	175.7	215.7	197.8
EBIT	63.7	59.8	(15.7)	56.6	14.9
Result from continuing operations	59.3	(73.7)	6.4	(28.1)	(31.7)
Result from discontinuing operations	-	1,739.4	61.5	60.3	72.9
Financial position					
Total assets	4,005.3	3,487.0	4,470.0	4,037.7	3,836.3
Goodwill	1,690.8	1,714.2	1,691.4	1,360.8	1,946.9
Clearing-related balances, net	(262.8)	(243.5)	(115.7)	(103.2)	55.1
Own cash	175.9	114.9	65.4	32.0	99.0
Net interest-bearing debt	472.0	1,014.2	1,366.9	994.5	909.7
Equity	1,563.6	1,035.3	1,386.1	1,522.6	1,462.5
Cash flow					
Net cash from operating activities excl. clearing related balances	220.1	(39.4)	180.8	210.9	191.9
Change in clearing related balances	19.3	127.8	11.7	109.7	(136.0)
Net cash from investing activities	(129.2)	2,276.5	(528.4)	(216.9)	(87.0)
Net cash from financing activities	(23.7)	(2,190.8)	390.2	(15.2)	(5.2)
Net cash flow for the year	86.5	174.1	54.3	88.5	(36.3)
Net change in own cash	61.0	49.5	33.4	(67.0)	80.4
Operating free cash flow	82.0	37.2	82.0	76.9	62.2

EURm	2022	2021	2020	2019	2018*
Growth in revenue, net					
Reported	7.1%	11.0%	(3.6%)	2.1%	(1.8%)
Underlying	7.6%	5.6%	2.7%	N/A	N/A
Capital structure					
Net interest-bearing debt/EBITDA before special items	1.4x	3.1x	5.0x	3.4x	3.4x
Net interest-bearing debt/EBITDA	1.8x	4.3x	9.6x	5.0x	6.2x
Other ratios					
EBITDA before special items margin	40.5	41.2%	38.2%	39.5%	36.4%
Capital expenditure/Revenue	23.1	19.6%	24.9%	14.9%	12.0%
Capitalised development costs (EBITDA before special items impact)/Revenue	12.8%	9.8%	7.4%	7.0%	6.5%
Cash conversion ratio	49.9%	52.0%	63%	66%	70%
Equity ratio	39.0%	29.7%	31.0%	37.7%	38.1%
Year-end number of employees, full time equivalent	3,188	2,983	2,902	2,460	2,179

* For 2018 income statement numbers have been re-stated as the Group's account-to-account payment business is presented as discontinuing operations. In the income statement result after tax from discontinuing operations is presented in a separate line with comparison numbers. In 2019 and 2020 also assets and liabilities related to discontinuing operations are presented in separate lines as held-for-sale. Net cash flow from discontinuing operations is presented in a Note to the Financial statements.

Performance highlights

2022 reinforced the mergers between Nexi, Nets and SIA to Nexi Group and continued our journey in becoming the European PayTech leader.

The strength of the combined Nexi Group was further boosted and a new long-term strategy was announced in September at our Capital Markets Day that reinforced the ongoing achievement of synergies with a clear focus on accelerated growth in SME, eCommerce and Advanced Digital Issuing. This new strategy also triggered the appointment of Torsten Hagen Jørgensen as Group Head of Issuing and Jeppe Juul-Andersen as new Country General Manager Denmark.

With a total annual revenue of approximately €3.3 billion and around €1.6 billion in EBITDA*, the combined group brings together a unique array of capabilities, as well as a wider distribution network and a broader product offering than any of the constituent companies alone. This positions the group well to drive growth not least in the fast-growing and underpenetrated regions of Europe where Nets Group has a significant presence – for example, Germany, Austria, Switzerland, Poland and central-southern eastern Europe.

* Pro-forma aggregated figures for 2022

The impact of COVID-19 on society, which affected Nets' business by suppressing overall volumes abated in 2022. The general trend of accelerating digital payment solutions was reinforced under COVID-19 and continued still in 2022. This year stores that sell physical products enjoyed better times, with year-on-year growth for Nordic countries in 2022. Webshops, are currently facing headwinds. While the travel and service sectors, which suffered tremendously during the pandemic, is making a huge comeback, webshops selling products have it tougher. This is natural following the very strong growth in recent years, and also due to the past couple of years when the pandemic forced many merchants to quickly embrace online sales. Thus, as consumers return to physical sales locations, many webshops are seeing decreased sales.

2022 was also sadly a year where war returned on European soil. The war and the ensuing sanctions enforced by the European and International community also created a need for a swift and strict adherence to the various sanction regimes also within the payment industry. This year was also characterized by rising inflation due in part to energy prices soaring. The combination of high energy costs, inflation and interest rate hikes, have somewhat dampened the overall gains we achieved from the lifting of COVID-19 restrictions.

Nets Group continued to seek growth opportunities through acquiring strategic assets and Nets acquired Team4U which will further strengthen Nets' presence in Poland.

Our Issuer & eSecurity service continued its track record of success in winning new customers, including Germany's Commerzbank., Commerzbank has chosen Nets, part of the European PayTech Nexi Group, to develop a stream-lined and scalable solution for processing credit, debit, and prepaid card which will be managed by Nets going forward. Being trusted by Commerzbank to offering our modular, flexible, and customer-focused services is a key milestone for our issuing solutions business in Germany and the ambition is to continue to consistently expand our market presence also offering innovative issuing end-to-end services with modularity, short time-to-market and scaling at its core.

In the Nordics, Danske Bank succeeded in bringing Nets' domestic card scheme, Dankort, to Apple Pay, and prolonged Nets' long-term partnership with Nordea in both Denmark and Finland. Also in Denmark BOKIS, a Danish payment and card company, and Nets, part of the Nexi Group, entered into a new agreement that runs until 31 December 2029. BOKIS member banks will continue to issue and process the Danish domestic card, Dankort, and international

payment cards through Nets. BOKIS represent approx. 45% of the Danish card payment market.

Throughout 2022 Nets has continued to drive the migration from NemID to MitID which will be finalised in 2023. Nets has been the principal developer of MitID, under contract to the Danish government's Agency for Digitisation and the Danish Banking Association. In September 2022 Nets announced its decision to seek a suitable new owner for our eID business, who better than us, can develop our eID business, and who simultaneously understands and respects the responsibility to customers and society this entails. We are very aware of the critical role that our solutions play in the Nordic societies, and we will of course only consider an owner that meets the same high standards and requirements of reliability, quality and security that we, our customers, and authorities require of Nets.

All of this progress took place against the backdrop of an industry that continues to evolve, and the three-way merger of Nets with Nexi and SIA is just one example of the pace and scale of this change. If there is one clear conclusion to be drawn from 2022, it is that Nets – as a part of Nexi Group – is better placed than ever to succeed in becoming the leading European PayTech in Europe.

Performance highlights (continued)

REVENUE

In 2022, net revenue was EUR 856.7 million, up 7.1% compared to 2021.

Merchant Services delivered reported Net revenue underlying growth of 13% driven by a strong growth across segments and countries. Net revenue in the large clients group grew as volumes recovered from lifted COVID-19 restrictions. Overall volumes grew especially within verticals of travel, transport and hospitality, which had been heavily impacted by COVID-19 restrictions. Revenue in the SME area also showed a strong growth across the geographies. Finally, eCommerce business continued with high growth, driven by a strong product offering in the Nordics and leverage of integration in Poland.

Issuer & eSecurity Services underlying growth was -0.1% due to price/churn effects within the Issuing business, which was slightly offset by positive volume growth. The digital business area saw a marginal decrease as it was also impacted by churn and ramp down of legacy products with new solutions offsetting most of the negative effects.

The Group will continue to strengthen the commercialization of the business with a clearcut focus on driving commercial and product excellence to create an easier tomorrow for our customers and their customers.

OPERATING EXPENSES

Total operating expenses were EUR 510.0 million compared to EUR 470.9 million in 2021, an increase of 8.3%. The total cost to net revenue levelled with last year, comparing 2022 of 59.5% with 58.8% in 2021.

Cost of sales was EUR 55.6 million (6.5% of net revenue), compared to EUR 53.9 million in 2021. The increase was mainly driven by higher activity in the Merchant Services POS and eCom business, slightly offset by decrease in Issuer & eSecurity Services business, following the divestment of subsidiary Edigaard AS.

External expenses amounted to EUR 215.3 million (25.1% of net revenue) compared to EUR 185.6 million in 2021 (23.2% of net revenue). The increase compared to 2021, was driven partly by higher activity following COVID-19 restrictions release and partly from energy cost and inflation, impacting 2022.

Staff costs amounted to EUR 239.1 million (28.9% of net revenue) compared to EUR 231.4 million (28.9% of net revenue). The increase in staff costs was primarily driven by impact of more FTE's in 2022, which increased by 205 compared to 2021. Recruitment cost and bonus also normalised in 2022 compared to 2021, further driving the increase year over year.

Nets had 3,188 FTEs (full-time equivalent) by the end of 2022, which is 205 more than in 2021.

EBITDA B.S.I.

In 2022, EBITDA b.s.i. increased by 5.3% to EUR 346.7 million, compared to EUR 329.3 million in 2021. The increase in EBITDA b.s.i. reflects a 2022 with a strong revenue growth, however impacted by increases in costs, following primarily energy crises and inflation.

SPECIAL ITEMS

In 2022, special items amounted to EUR 83.5 million, a decrease of EUR 7.6 million compared to 2021. In 2022, investment in transformation programs continued and amounted to EUR 42.4 million (2021: EUR 35.5 million). Costs associated with business setups, acquisitions and disposals amounted to EUR 7.7 million (2021: EUR 2.6 million) and costs related to reorganization, restructuring and refurbishment was EUR 10.7 million (2021: EUR 12.6 million). Cost arising from Share based payments, retention programmes, one-off losses, etc. amounted to EUR 22.7 million (in 2021: EUR 40.4 million) and primarily included Nets Group costs of share based payments and other retention based bonus schemes..

EBITDA

In 2022 EBITDA amounted to EUR 263.2 million, compared to EUR 238.2 million in 2021. The increase in EBITDA was driven by increase in EBITDA B.S.I. and less special items costs, compared to 2021.

DEPRECIATION AND AMORTISATION

In 2022, underlying depreciation and amortisation were EUR 141.5 million, up from EUR 117.4 million in 2021. The increase of EUR 24.1 million was primarily due to completed software development and investments in tangibles.

ADJUSTED EBIT

Adjusted EBIT calculated as EBITDA b.s.i. minus underlying depreciation and amortisation was EUR 205.2 million, compared to EUR 211.9 million in 2021.

NET FINANCIALS

Net financials were an income of EUR 10.7 million, compared to an expense of EUR 131.3 million in 2021. Net financials were positively impacted by foreign exchange gain of EUR 50.2 million driven by intercompany debt positions in NOK. In 2021 foreign exchange adjustment was a loss of EUR 60.7 million.

Interest expenses decreased to EUR 4.7 million compared to 2021, EUR 18.8 million following 2021 refinancing of debt, upon merger with Nexi Group.

Performance highlights (continued)

TAX

In 2022, taxes amounted to an expense of EUR 15.1 million compared to an expense of EUR 2.2 million equivalent to an effective tax rate of 20.5% in 2022 (3.1% in 2021), impacted by non-deductible currency gain which more than offset the non-deductible interests.

GAIN FROM SALE OF SUBSIDIARIES

Gain from sale of subsidiaries was related to Nets sale of the Norwegian subsidiary Edigard AS, which amounted to an accounting gain of EUR 68.0 million.

RESULT FOR THE YEAR

Result for the year was EUR 127.3 millions compared to result for 2021 EUR 1,665.7 million. 2021 was significantly influenced by the gain from sale of accounts-to-accounts business to Mastercard.

BALANCE SHEET AND CASH FLOW

Total assets at 31 December 2022, amounted to EUR 4,005.3 million, compared to EUR 3,487.0 million at year-end 2021.

Total non-current assets amounted to EUR 2,402.6 million compared to EUR 2,413.6 million at year-end 2021, impacted by decrease in Goodwill and Other intangibles, related to currency development.

Total current assets amounted to EUR 1,602.7 million, compared to EUR 1,073.4 million at year-end 2021, impacted by the development in clearing working capital assets, driven by timing.

CLEARING WORKING CAPITAL

At 31 December 2022, clearing-related assets (clearing debtors) amounted to EUR 869.6 million (2021: 485.2 million) and clearing-related liabilities amounted to EUR 1,132.4 million (2021: 728.7 million), leading to a clearing working capital (CWC) of negative EUR 262.8 million (positive funding).

EQUITY

Total equity was EUR 1,563.6 million compared to EUR 1,035.3 million at the beginning of the year. Equity was positively impacted by the profit for the year, of EUR 127.3 EUR, as well as contribution in kind from shareholder, in connection to debt conversion of loan from Parent Company, EUR 457.3 million.

BORROWINGS & INTEREST-BEARING LOANS TO SHAREHOLDERS

As of 31 December 2022, borrowings amounted to EUR 647.1 million, compared to EUR 1,127.7 million end-2021. Borrowings decreased primarily following conversion of debt, EUR 457.3 million.

CASH FLOW

In 2022, net cash flow from operating activities, excluding clearing working capital, was positive by EUR 220.1 million, compared to EUR -39.4 million prior year. The operating cash flow was positively impacted by stronger EBITDA than 2021, positive development in working capital, less interests paid and tax payments was EUR 169.4 million lower than in 2021.

Cash flow investments was negative by EUR 129.2 million compared to positive EUR 2,276.5 million in 2021. In 2022, the intangibles investments amounting to EUR 159.3 million (2021: EUR 134.7 million). Investment activity was positively impacted by proceeds received, from the sale of the subsidiary Edigard AS, EUR 71.3 million, compared to 2021, where proceeds from sale of the Account-to-Account business was EUR 2,790.4 million.

Investments of EUR 6.0 million was mainly including acquisition of Polish company Team4U Sp.z.oo and shares in EPI.

Net cash outflow from financing activities in 2022, excluding clearing-related balances, amounted to EUR 23.7 million, and primarily included payments of lease liabilities of EUR 15.5 million (2021: EUR 16.9 million), and Net intercompany payments of EUR 8.2 million.

Cash and cash equivalents as 31 December 2022 was 438.7 million compared to EUR 358.4 million in 2021.

OUTLOOK 2023

2023 outlook presenting uncertainties due to macroeconomic scenario (mix between recession and inflation impact) and increasing competitive challenges. Banks remain under pressure, often looking to reduce costs on processing and outsourced platforms, while continuing their product and IT digital transformation journeys; payments represents a source of differentiation and an asset for monetization opportunities but speed and effectiveness of commercial execution remains a challenge. Nets, as part of the Nexi Group, will continue to streamline operations and processes and invest in innovative solutions with an ambition to create value for our customers, partners and shareholders, and deliver on stability, security and integrity to build the future. The result for 2023, is expected to be in line with 2022.

EVENTS AFTER THE BALANCE SHEET DATE

No significant events affecting the Annual Report for 2022 have occurred subsequently to 31 December 2022.

Business model: For an easier tomorrow

We create value for our evolving customer needs by delivering digital payments and related services that are used by more than 700,000 merchant outlets and more than 250 banks and other issuers of payment cards in Europe, allowing our customers to service millions of European consumers. We see easy, secure and stable products and solutions as the foundation for growth and progress – both in commerce and in society.

Whether it's for buying groceries, shopping safely on mobiles, or dealing with public authorities, online services offer greater convenience and free up time for everyone who uses them.

Nets' products and services are integrated parts of everyday life for many European banks, businesses and consumers. We provide a secure and frictionless payment experience, among other facilities, to our customers and their end users. Yet the reality behind this seemingly simple exchange of services is a complex web of processes initiated by a digital transaction such as a payment or an authentication.

This means that we invest in, maintain and operate a considerable number of payment platforms in Europe, domestic debit card schemes in Denmark and Norway, and e-identity solutions. Security, stability and high performance are thus top priorities for our business.

As one of the largest digital payment service providers in Europe, Nets operates a deeply interconnected network which links merchants, financial institutions, public services and consumers, enabling them to make and receive payments, identify themselves, and use value-added services based on data and analytics.

Nets offers several digital payment services. We enable digital payments across major channels – in brick-and-mortar stores, e-commerce and via mobile devices. We offer merchant acquiring solutions, point-of-sale (POS) terminals and e-commerce directly to merchants across Europe, while other services such as payments processing are offered in close co-operation with financial institutions, while the Danish national e-identity scheme NemID and its successor MitID are offered in close co-operation with public authorities and the banking community. In Denmark, we own the national debit card system, Dankort, while in Norway, we process BankAxept card services on behalf of, and in close co-operation with, our customers.

We have centred our activities around two distinct business units – Merchant Services and Issuer & eSecurity Services – and, thanks to becoming a part of the Nexi Group, we now have access to more European countries than ever before, with an enhanced exposure to the high growth segments of e-commerce and merchant services for small-to-medium-sized enterprises (SMEs). We are also present in the high growth areas of Poland and German-speaking Europe, where digital means of payments are rapidly replacing cash.

MERCHANT SERVICES

Merchant Services provides our merchant customers with payment acceptance solutions across channels (in-store, online and mobile) and with the broadest range of payment methods and brands in Europe, including Visa, MasterCard, JCB, Diners, Discover, American Express, Union Pay, AliPay, Apple Pay, Google Pay, Samsung Pay and local payment brands. In recent years, Merchant Services has presented strong growth based on solid organic growth rates and targeted acquisitions in the under-penetrated German-speaking region of Europe, and Poland, with a particular focus on the high growth e-commerce space and the SME segment.

Merchant Services manages and simplifies merchants' payment flows. We enable merchants to accept payments easily and without friction, regardless of channel, to receive the settlement in their bank account, and to get detailed reconciliation information and statistics, all in different currencies and frequencies depending on the merchants' needs and their customers' preferences. In Poland we enable merchants to accept local payment methods such as 'pay-by-link' bank payments and BLIK mobile payments. In the Nordic countries, Nets 360 offers a smooth omnichannel shopping experience by connecting all touchpoints, centred around the customer's preferred payment methods, while NetsPay 2.0 provides the SME segment with a flexible solution combining core and individually selected, value-added services.

We also offer merchants value-added services for electronic receipts and loyalty solutions, all with a simple and fast setup. Furthermore, in Denmark, we own and operate Dankort, the domestic debit card system. Acquiring revenue is primarily driven by transaction fees. Terminal revenues are primarily monthly subscription fees for POS terminals or revenues from sold POS devices. Our e-commerce business generates both transaction fees and monthly fees, while the revenue model for Dankort is primarily transaction-based.

Business model: For an easier tomorrow (continued)

ISSUER & ESECURITY SERVICES

Issuer & eSecurity Services provides payment processing services and value-added services for issuers of payment cards (primarily banks) as well as e-security and digitisation services for the private and public sectors.

The Issuer Services include a complete end-to-end service and the full life-cycle management of cards from both international and domestic card schemes. Besides being a card processor for issuers in Europe, Issuer & eSecurity Services offers complementary services such as Account Management Services (AMS), Risk Management Services (Fraud & Dispute Solutions) and Data & Analytics. The business also processes the domestic debit card systems in Denmark and Norway, Dankort and BankAxept, respectively.

The e-security and digitisation services include delivery of e-security solutions, mainly through Denmark's NemID system, and its recently launched successor MitID, as well as digitisation services that enable customers to simplify workflows and processes, thereby supporting customers in their digital transformation.

The revenue model for Issuer & eSecurity Services is primarily transaction-based, combined with additional volume-related fees for additional services.

Risk management

Risk management is an integral part of the way we work and helps us understand and manage the uncertainties inherent in our strategy and in the day-to-day business operations

Nets operates in the payments industry, which is characterised by constant technological advances, evolving customer behaviour and altering regulatory requirements, and where prudent risk management is vital to support the achievement of business objectives. At Nets, risk management is anchored throughout the organisation to support management awareness and oversight, enabling risk-based decisions. Nets maintains an enterprise risk landscape that is discussed with business units and group functions, in order to provide risk insights to executive management.

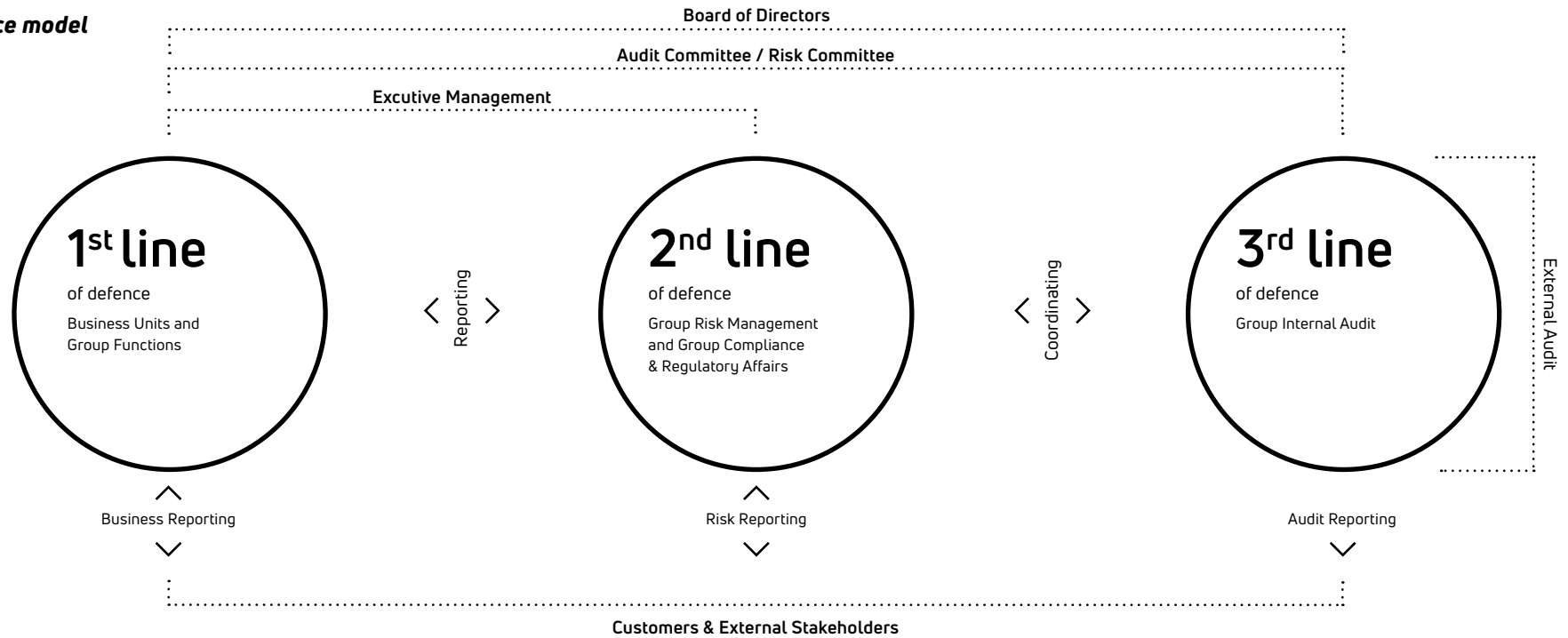
This section describes Nets' key risks in relation to achieving business objectives. Financial risks are described under Financial Statements, sections 2, 3 and 5.

RISK GOVERNANCE

The Board of Directors is responsible for the overall governance, defining guidelines for the risk management governance and system, as well as approving strategies and policies. The Board of Directors also oversees the enterprise risk landscape and compliance with board approved policy objectives.

The organisation adopts a 'three lines of defence' governance model. It is used to structure roles, responsibilities and accountabilities concerning risk and internal controls.

Governance model



FIRST LINE OF DEFENCE

– Identify, assess and manage risks

The business units and Nets Group functions form the first line of defence and perform the day to-day risk-bearing activities. They are responsible for identifying, evaluating, mitigating, monitoring and reporting the risks within those activities in accordance with the risk management processes and applicable internal procedures.

SECOND LINE OF DEFENCE

– Oversight, control and compliance

Nets Group Risk Management, Nets Group Security, IT Risk & Compliance and Nets Group Compliance & Regulatory constitute the second line of defence and act independently of the activities they control. They provide oversight and compliance by setting requirements through policies, and support the implementation and monitoring hereof through frameworks, tools, processes and control activities, enabling risk and compliance management.

THIRD LINE OF DEFENCE

– Independent assurance

Nets Group Internal Audit and external auditors form the third line of defence. The third line provides independent assurance concerning the risk and control functions performed by the first and second lines of defence.

Key risks

Executive management reviews, discusses, challenges and provides feedback on the enterprise risk landscape and, when necessary, direct risk mitigating actions. Listed below is a high-level summary of risks across Nets. The risks are not listed in any particular order of priority and only contain example mitigations.

INDUSTRY AND MARKET TRANSFORMATION

Description

The market transformation from cash to digital payments is impacting consumer behaviour. The underlying market development is driven by technological evolution, regulatory changes and new market participants, such as innovative independent software vendors. This trend is accelerated by the Covid-19 pandemic where digital payments are preferred over cash. The payments eco-system is, as a result, developing at a high pace and market participants must evolve with it if they want to claim part of the underlying market growth.

Potential impact

Failing to adapt to the changing industry and market dynamics can lead to loss of business and may have an impact on our reputation.

Examples of main mitigants

- Strengthening our ability to understand changing customer needs and proactively address demand for new products and services.
- Strengthening of the European value proposition to better serve merchants and banks.
- Consolidating our technological landscape to increase customer experience, scalability and cost efficiency.

INFORMATION SECURITY AND OPERATIONAL STABILITY

Description

Every day, Nets processes and stores large amounts of data related to the processing of financial transactions and digital authentication schemes, connecting merchants, financial institutions, corporate customers, and consumers, and enabling them to make and receive digital payments and verify identities. Due to the high value and sensitive nature of such information assets, and the systemic importance to several national financial infrastructures, Nets faces a range of threats from different threat agents such as hackers, organised crime, and nation states. Relevant security threats include social engineering such as phishing and spear-phishing, hacking, distributed denial-of-service (DDoS) or supply chain attacks, as well as system malware or ransomware attacks.

Equally important is the stability of those platforms as they are critical for broader society as well as for our customers, government organisations and authorities. Potential risk causes include insufficient application deployment and testing processes, incident management issues, failing infrastructure components or data centre transitions.

Potential impact

At worst, the above-mentioned threats could impact the availability of services and lead to system downtimes, compromise of critical IT systems, potential breach of confidential information, or misuse of payment information. Similarly, the loss or otherwise unauthorised or accidental disclosure of personal customer information or other sensitive information could result in regulatory or legal sanctions and/or fines, remediation costs, loss of revenue, and reputational impact, weakening our corporate brand.

Examples of main mitigants

- Strong security culture and continuous awareness campaigns towards all employees and contractors, including regular iLearn portal training covering aspects of security, intranet articles, the Nets Security Academy and simulated phishing e-mail campaigns.
- Protection measures, such as a multi-layered security architecture, including intrusion prevention and detection, advanced end-point

protection, privileged identity management, network segmentation, encryption of data, etc.

- Comprehensive detection capabilities through security logging, monitoring, alerting and dashboards.
- Service risk assessments and business impact analyses, ensuring service maturity and resilience.
- Business continuity and disaster-recovery governance, and regular testing of core components (crisis management, platform disaster recovery plans, physical security, etc.).
- Well established handling of prioritised security incidents at Nets, including data breach management and communication processes.

MERCHANT ACQUIRING CREDIT RISK

Description

Nets is selling acquiring services to merchants, who receive immediate payment as well as pre-payments for their goods and services. In case the merchant is not able or willing to deliver the prepaid goods or services to their customers due to, e.g., insolvency or fraud, the customer's bank will charge-back the amount from Nets who will claim the amount from the merchant. If this proves unsuccessful, Nets will bear the loss.

Key risks (continued)

Potential impact

Financial losses from charge-backs that cannot be transferred to a merchant due to merchant bankruptcy.

Examples of main mitigants

- Strong contractual terms and conditions that provide deferral, collateral information, and termination rights.
- Pre-funding of refunds, bank guarantees, deposits in pledged bank accounts.
- Continuous credit risk monitoring and established escalation triggers towards top management.

UKRAINE WAR

Description

The Ukraine War has had an immediate impact on energy prices that affect overall operating costs. Furthermore, the European and International Community have imposed financial and economic sanctions on Russia that Nets – as a part of Nexi Group – has to implement and adhere to. At the onset of the war Nets also managed employee concerns and requests pertaining to the war from employees throughout the Nets perimeter.

Revenue – The sanctions regime has only had a negligible effect on Nets' revenues as there were relatively small transactions from Russian issued cards after the schemes unilaterally decided to cease operations in Russia and Belarus.

Business continuity – While inflationary pressure and increased energy costs have had an affect on consumer confidence the overall level of payment transactions have weathered these conditions.

IT security & cyber resilience: The Ukraine War has heightened the threat of cybersecurity and various malicious attacks. While the threat levels have increased, Nets has managed all attacks satisfactory, and the overall number and extent of threats has been less than expected.

Potential impact

Regional and national restrictions can lead to decreasing transaction volumes, thus lowering revenues. Furthermore, it may burden merchants which ultimately may lead to merchant insolvencies resulting in financial losses.

Examples of main mitigants

- Crisis management via a cross-functional task force (CMT) monitoring and managing Nets' responses to the Ukraine War, first through daily and later weekly meetings. The CMT continuously monitors and reports on the situation and assesses the need for further mitigations, regularly updating and advising Executive Management on mitigation initiatives.
- All vendors and suppliers have been contacted to ensure strict compliance with the sanctions.

- For all major IT services and IT systems, measures are in place to ensure robust and stable operations, including for all critical activities and associated teams.

REGULATORY ENVIRONMENT

Description

Nets is subject to laws and regulations in the different jurisdictions in which it operates. The European Payment Services Directive (PSD2), Interchange Fee Regulation, Instant Payment Regulation, Digital Euro development, General Data Protection Regulation (GDPR), Anti-Money Laundering/Counter Terrorism Financing (AML/CTF) and Outsourcing legislation are examples of requirements where Nets is investing time and resources to maintain its adherence across the company.

Potential impact

A lack of regulatory compliance may potentially result in recommendations and fines from local regulators or central banks. In addition, Nets may suffer reputational damage in the case of data breaches, facilitation of money laundering, late implementation of new regulatory requirements, etc.

Examples of main mitigants

- Policies and frameworks in key regulatory areas PSD2, GDPR, AML/CTF and Outsourcing.
- Data Protection Officer (DPO) function to support and coordinate the GDPR second-line responsibilities and the DPOs across Nets.
- Compliance reporting to Executive Management and continuous monitoring of AML/CTF, PSD2 and GDPR.

Corporate governance

MANAGEMENT STRUCTURE

Nets A/S is a company within the overall holding company structure of the Nets Group (Nets Group ultimately being owned by Nexi S.p.A.), with a Board of Directors consisting of relevant management representatives.

The Board of Directors of Nets A/S consists of three members elected by the General Meeting. According to the Articles of Association, the Board of Directors must consist of at least three, and not more than eight, members elected by the General Meeting. Each member is elected for a one-year term, and members may be re-elected.

The Executive Management of Nets A/S consists of the CEO. According to the Articles of Association, the Executive Management must consist of one to three members.

The Executive Committee of the Nets Group is responsible for overseeing the daily operation of the Nets Group and consists of seven members.

Corporate Social Responsibility

CORPORATE SOCIAL RESPONSIBILITY

This statutory statement on corporate social responsibility (CSR) – cf. sections 99a, 99b and 99d of the Danish Financial Statements Act – covers the financial period from 1 January to 31 December 2022.

CSR AT NETS

At Nets we are aware of the impacts we have on the society and the role we play in digitalisation across the countries we operate in. Our business model is described on page 6. We recognise the environmental, social and governance (ESG) impacts Nets has. As a signatory to the UN Global Compact, we are committed to implementing the international principles for responsible business conduct and integrated the principles in our CSR policy and associated policies.

We have during 2022 revised our policy framework and updated our CSR policy so it includes our commitments to human and labour rights, work environment and the environment in the overall policy rather than the individual policies on the area.

Our CSR framework is based on three strategic pillars:

1. Driving digitisation' is based on our commitment to provide easy and secure payment solutions for all.

2. Responsible operations' is based on our commitment to ensuring responsible business conduct throughout our value chain.
3. Responsible employer' is based on our commitment to respect human rights and the well-being and development of our employees.

We have as part of the Nexi Group conducted an ESG Materiality Assessment in 2022 including feedback from all our stakeholders in order to assess and prioritise our ESG efforts. The feedback from stakeholders has been used as a stepping-stone for building the Nexi Group ESG Strategy that was communicated externally to the market at Nexi Group Capital Market Day in September 2022. The strategy consists of six pillars and will be unfolded in 2023 including projects and KPI's.

Key CSR achievements

The key activities in 2022 included a number of strategic activities as part of Nexi Group but were not limited to:

- Developed and committed, as part of Nexi Group to an ESG strategy 2023 - 2025
- Submitted environmental targets to support the net zero commitment by 2040 Committed, as part of Nexi Group, to becoming 'net zero' by 2040
- Launched employee driven network Women in Nexi (WIN) and LGBT+ network
- Adopted and rolled out the Modern Slavery Statement

Corporate Social Responsibility (continued)

DRIVING DIGITISATION IN A RESPONSIBLE MANNER

We are committed to promote digital solutions that support a digitised, paperless, and cashless society. We want to ensure that the digitisation of society is based on services and products that bring social, environmental, and economic benefits to society, businesses, and end-users.

Responding to challenging times

As the Covid-19 pandemic continued in the first half of 2022 with lockdowns affecting shops, shopping centres and large parts of society in many countries, it also further fuelled the transition towards a digital and cashless society. We also continued the efforts from the past two years where we provide valuable payment data insights to public authorities and decision makers, which allowed them to compare infection rates with levels of economic activity and make sound decisions with regard to the reinforcement or lifting of restrictions.

With the outbreak of the war in Ukraine and the economic and financial sanctions enforced by the international and European community Nexi Group established a specific sanctions task force to ensure speedy implementation and compliance of the sanctions' regime enforced by the US, UK and EU. Furthermore, Nexi Group cooperated and communicated with all relevant vendors, suppliers and customers to ensure all relevant stakeholders understood the measures

and steps Nexi Group has taken and is taking to comply with the sanctions regime and also to demand adherence from all stakeholders. Nets was - as part of the Nexi Group - a part of the sanctions task force that met initially regularly and subsequently when needed to inform the whole business of the steps needed to continue to adhere diligently to the sanctions' regime. Nets are in regular dialogue with authorities regarding the impacts of the sanction's regime.

Security and stability

At Nets we have a high focus on information security and are committed to train and develop our employees in the area. Two internal security regulations were introduced in 2022. The goal was to ensure that security is aligned across the merged organisations. One regulation is the Nexi Group Information Security Policy which provides an overall picture of security and executive management commitment to protection our information. The other regulation is the End User Security Code of Conduct which provides a baseline for security that all employees must adhere to. Both regulations were introduced together with communication activities, and they formed the basis of the Annual Security Training e-learning course launched towards the end of the year.

In 2022 we stabilised and enhanced our data foundation and reached higher level of data maturity. We will use it for improving analytical

capabilities in 2023. Further, we continued our initiatives on fraud prevention and maintained our focus on measures that allow customers and end-users to make secure payments. We do this by combining analysts' experience and machine learning to build strong, predictive algorithms for detecting fraudulent behaviour. In 2022, we stabilised our detection rates and collaborated closely with the banks and showed them how we can better prevent fraud. In addition, two-factor authentication for e-commerce, contactless (pin-less) transactions at the point-of-sale (POS), and collaborations with the police, have all contributed positively to reducing fraud and reinforcing confidence in digital payments.

Data ethics

Advanced data use can bring significant progress to our society, but we acknowledge that the ethical handling of data may go beyond what is regulated by law, especially in the fast-paced development of digital solutions. That is why, as part of our commitment to enacting technical and organisational solutions for digitisation our society, we have included a stipulation that we incorporate support for responsible data processing into our progress and solutions.

In 2022, the requirement of ethical use of data was moved from our integrity policy framework to policy on data privacy to underpin the close connection between data protection principles and data ethics. In practice, data ethics and

the work we do with data protection remain very closely connected, as we believe some of the core principles from the data protection framework are directly applicable in the data ethics field.

By example, when forming a Data Protection Impact Assessments, the risks that are evaluated into and consider risks to the rights and freedoms of data subjects; some of these risks could relate to behaviour, thoughts, feelings, association and action/psychological impact on data subjects. Protection of individuals to ensure that their thoughts, feelings and emotions are not shared inappropriately with others, even if it legally could be, or they are not forced to share and have negative impacts against them in some way. We also strongly believe, that correctly applying 'fairness', 'transparency' and 'accountability' are effective ways of ensuring ethical approach in operations.

or Nets, the right to privacy is a fundamental human right. As a result, we put great effort into ensuring we comply with data protection laws and regulations. Since 2020, the ethical use of data has been a formal part of our policy framework in addition to our existing guidelines and policies on data privacy and data security.

RESPONSIBLE OPERATIONS

At Nets we strive to work in an environmental conscious manner and with a commitment to reduce the impact we have on the environment.

Corporate Social Responsibility (continued)

We do so by setting reduction targets for our operations and working with our business partners and suppliers to ensure environmentally friendly business solutions across the value chain.

Climate and environment

We aim to be a responsible service provider and partner with a focus on the environmental dimension of our services wherever possible. In

2022 we have as part of Nexi Group been working to develop targets for the implementation of the commitment to be net zero by 2040 which will be subject to validation by the Science Based Target Initiative.

In 2022 we looked into the opportunity of digitizing all Dankort receipts. As part of the assessment of the initiative, an LCA was made to clarify the environmental impact of both paper receipts and digital receipts, to calculate the potential environmental benefit. Insights of the report shows a significant decrease in carbon footprint by converting a paper receipt into a digital receipt provided that renewable energy is used to operate the datacentre. For now, the results have been conducted to the assessment and will be included in the future work related to Dankort and digital receipts.

Our Supply Chain function also rolled out an initiative collecting end of life terminals from our LAKA customers for recycling. In the Nordics Supply Chain this included an agreement with a waste supplier to collect and recycle all our hardware, i.e. terminals, cables, poles etc. The contract ensures disposal and/or recycling according to the industry standards and requirements. The procedure already existed for all leased terminals but during 2022 we started to offer the same service to our own LAKA customers who had purchased their terminals from us and wanted to replace them. The initiative has

been very well received by our customers and so far, we have received and recycled thousands of terminals from several customers.

Responsible sourcing and due diligence

It is important for Nets to have a good dialogue with our suppliers and ensuring that they know about the requirements we have when it comes to operating with our Supplier Code of Conduct. In addition, our Supplier Sustainability Self-Assessment consists of 9 questions and is used as a sustainability maturity check for new suppliers.

In 2022 Nets adopted a Modern Slavery Statement and revised the Supplier Code of Conduct to also reflect the content of the statement as well as more specific requirement for suppliers when it comes to their work with environment and due diligence in their supply chain. As part of the implementation of the Norwegian Transparency Act we revised our internal guidelines on due diligence and trained relevant colleagues, and carried out pilot assessments of a hand full suppliers. The learnings from the dialogues with suppliers have provided us with insights for further assessments and audits of suppliers. We carried out an ESG risk mapping of our suppliers and have identified 4 areas we will focus on. In 2023 we plan to carry out audits of a number of key suppliers to better understand how due diligence and risks are handled in our supply chain.

OUR ENVIRONMENTAL FOOTPRINT

Environmental performance at Nets A/S, an overview of Scopes 1,2 and 3, of the Greenhouse Gas Protocol for the past 3 years

	2022****	2021	2020
Scope 1*	2,025.4 tCO2e	689,8 tCO2e	918,7 tCO2e
Scope 2** Location based	1,211.2 tCO2e	2007,4 tCO2e	2573,6 tCO2e
Scope 2 Market based	3,473.4 tCO2e	Na	Na
Scope 3***	13,085.6 tCO2e	277,3 tCO2e	724,1 tCO2e
Total****	16,322.2 tCO2e	2974,5 tCO2e	4216,4 tCO2e

* Scope 1 includes company cars (petrol, diesel, and hybrid), refrigerant and burning oil from Nets-owned data centres. Due to the changes in company car vendors estimates were made for Sweden, Denmark, and Finland in 2020. In 2021 data has not been available for 3 company cars for Finland, and the electricity consumption for the 12 hybrid cars have not been possible collect and is therefore not included. Data for 2022 has been strengthened and there has been a growth in car fleet and number of KM driven in several countries notably Poland.

** Scope 2 includes electricity, heating from offices and electricity from Nets-owned data centres. For 2022 data has been collected with more granularity providing the possibility to report on both the location based and market based emissions. Data for previous years has been location based only.

*** Scope 3 includes business, electricity from rented data centres, water, waste, paper consumption. Waste consumption for two locations has been estimated for 2021 and is missing for one location in 2020. For 2022 data has been included on extra elements in scope 3 including employee commuting, end-of-life treatment of sold products, purchased goods and services, down stream leased assets and capital goods.

**** The total excludes 9 office locations with less than 5 people, which is not considered material for the total footprint.

***** The data for 2022 has been collected as part of the data collection process for the Nexi Non-Financial Statement 2022. It includes new categories in scope 3 and is calculated with more details than previously. Going forward this methodology will be used and data will become more comparable. Scope 3 also includes an increase in travel as the Covid-19 travel restriction were lifted during the year.

Corporate Social Responsibility (continued)

Anti-Bribery and corruption

Nets has a zero-tolerance policy on bribery and corruption, and we condemn it in all its forms. Together with our Ethical Policy, our Anti-Bribery and Corruption Policy conveys this stance to ensure that our employees act with integrity and do not engage in any actions involving corruption and/or bribery. To ensure that all employees are aware of the rules with which they must comply, we have set a target for all employees to receive adequate annual training, which they receive via an online module available on the company intranet. In 2022, an Ethics Correspondent has also been appointed in the 1st line of defence, who i.a. is responsible for carrying out annual risk assessments of the business vis-à-vis Anti-Bribery and Corruption, and for enabling reporting of gifts and invitations and conflicts of interest.

Whistleblower scheme

An updated Group Whistleblower Policy was adopted by Nets in December 2022. Awareness of the Group's Whistleblower tool has been ensured by providing relevant information to all employees via the intranet. Nets thereby met the requirements of the new EU Whistleblower Directive, establishing a strong and independent whistleblower scheme across Nets, allowing employees, the Executive Management, the Board of Directors and external stakeholders to report violations or misconduct, or suspicions thereof.

In addition to training carried out at the end of 2022, Nets is also in the process of launching a new online module for training of all employees in the principles of the online whistleblower tool.

All submissions to the whistleblower scheme during 2022 were deemed to be out of scope.

Sound company culture

In response to Danish legislation, Nets Denmark A/S has adopted a local Policy for Sound Company Culture, which was updated in February 2022 with the updates being rolled out during the course of the year. The roll-out has included dedicated training to spread awareness in the business of the requirements of the policy, which is made mandatory for all employees in Nets Denmark A/S via an iLearn module. A starter pack has been set up to introduce the topic for new employees. Compliance & Regulatory has furthermore developed a monitoring programme specifically for sound company culture, which will be rolled out in 2023, to assess the level of compliance with the policy.

RESPONSIBLE EMPLOYER

At Nets we strive to be a responsible employer by providing a secure workplace and an encouraging working environment. Our framework is guided by the United Nations' Declaration of Human Rights and the ILO Declaration on Fundamental Principles and Rights at Work.

Engaged and employable employees

We believe that engaged people deliver a better customer experience. And we are committed to ensuring that our employees continuously increase their 'employability' via continuous development throughout their careers at Nexi/Nets. We believe in experience-based learning and expect leaders to check in with their employees frequently so they can identify growth opportunities together. Engagement and the perceived ability to learn and grow are measured through our Engagement Survey. We will continue to focus on both engagement and growth during 2023.

To gather feedback from employees across the organisation, Nexi/Nets conducts a yearly Engagement Survey and additional deep dive surveys when relevant, through which employees can make their voices heard. In 2022, 86% of our employees (in Nets) responded to the yearly Engagement Survey showing a strong commitment to making Nexi a better place to work. In November, the Yearly Engagement Index in Nets was measured at 71% favorable and 21% neutral which is satisfactory given the situation we conducted the survey in being in the middle of a target operating model change.

Overall, there was a fairly low percentage of negativity in the answers. While a significant number of employees gave neutral answers

showcasing a wait and see position. It will thus be important to communicate more and cascade the vision and strategy and how employees can support that journey and find a fulfilling future for themselves.

Diversity

In Nets, we are focused on continue to build a healthy and forward-looking company, that can attract and develop great talent. A key part of this is being a dynamic, diverse and inclusive place to work, where everybody feels welcome and able to explore their full potential. Our aim is to be an attractive employer that offers great opportunities for the best international talent regardless of their nationality, ethnicity, disability, age, gender, sexual orientation, religion, or belief.

Governing the programme through the Diversity and Inclusion Board

In 2021, we established the Diversity and Inclusion Board at Nets. This is a cross-business, cross-border team chaired by the Nets CEO that aims to drive the company's diversity and inclusion agenda, and to set out its priorities and activities. This board continued to operate in 2022, meeting monthly, with a focus on gender equality and international diversity, and we also launched an LGBT+ network. Towards the end of the year, we restructured this board and extended it across the Nexi Group.

Corporate Social Responsibility (continued)

Initiatives to promote women in management

In 2022 we continued initiatives started in 2021 and extended to drive an increase in women in management positions. These included:
 Recruitment: targets for senior leadership, targets for internal and external recruiters, and a mandate that all leadership shortlists have to include a female candidate.

Development: membership of the women in payments network so our female talent can access external networking and development opportunities and the launch of WIN - women in Nexi - an internal networking and development group.

Equity: formal reviews of distribution of performance scores and salary awards to ensure equity

The Board of Directors of Nets Denmark A/S has set a target for the gender composition of managers to comprise at least 40% female leadership by 2031. At the end of 2022 there was 28.8 % female managers and 38.4% female employees. Managers are defined as those in Band A to D, there are about 30% employees with missing bands, for whom we used proxy of counting them as a manager if they have 1 or more direct reports. This is a change from previous years.

In 2022 the Board of Directors for Nets Denmark A/S has set a target to have at least two female members of the Board of Directors by 2025 pro-

viding the total number of board members are maximum five, which corresponds to 40%.

At the end of 2022 the Board of Directors of Nets Denmark A/S consisted of five members of which one is female. The board will in the process of appointing members as this become necessary consider recruiting female members to be compliant with the target set for 2025.

The Board of Directors of Nets A/S set a target to have at least one female member of the Board of Directors by 2024 providing the total number of board members are maximum four. At the end of 2022 one of three members where member was female. This is considered equal gender distribution according to the Danish Business Authority's guidance. Nets A/S has less than 50 employees and thus no policy set for women in management.

The Board of Directors of Nets DanID A/S had during the year one female member out of four, towards the end the female member stepped down and was replaced by a man. In early 2023 the Board of Directors set a target to have at least one female member of the Board of Directors by 2025 providing the total number of board members are maximum four. A process of replacing one board member is currently in place. Nets DanID A/S has less than 50 employees and thus no policy set for women in management.

International diversity

We are unable to collect and record details of representation due to local market legislation. Therefore, we focused on development activity including 'Nexchange'- offering short term development roles for internal talent to build cross border understanding- and leadership training on cultural sensitivity and leading multi-country teams

Working environment

We respect and prioritise the well-being of our employees across locations and countries, and we strive to create the best possible working environment by providing a non-discriminatory, safe, and healthy workplace for all.

The first months of the year 2022 were still impacted by the Covid-19 pandemic. Nets has continued to provide support for employees during those months to enable them to work from home. Home office allowance was continued to be offered to all new employees and employees returning from a long leave of absence to improve the ergonomics and working environment at home. Once the situation improved in the spring, each team was given the mandate to agree on how to apply hybrid ways of working in the best way for their team. Some of our office locations such as our Helsinki office was refurbished to support new ways of working and team interaction. Also several activities such as sport events and office gatherings were reintroduced in different Nets locations

to support and improve employee welfare and working environment.

We respect and prioritise the well-being of our employees across locations and countries, and we strive to create the best possible working environment by providing a non-discriminatory, safe, and healthy workplace for all.

Nets has continued to provide support for employees during the pandemic to enable them to work from home. This has included guidelines and tools for how to cope with the situation, as well as the loan of office and IT equipment. In 2021, Nets worked together with an external provider to offer a series of online webinars which focused on helping employees to combat fatigue and maintain their health while remote working. Hybrid working guidelines were also made permanent during the year, to enable employees to work in a more flexible way, while an allowance was introduced for employees to purchase permanent home office equipment. To monitor the well-being of employees during the pandemic, specific questions were also added to the Pulse Survey conducted in February, and the yearly Engagement Survey conducted in September. The feedback from employees showed that they felt supported while working remotely, were in close contact with their leaders, were able to stay connected with their team members while working remotely, knew what was expected of them, and received

Corporate Social Responsibility (continued)

feedback on their performance. Responses to the COVID-19-related questions surveys were in the mid-80s, on a 100-point scale, which was deemed to be satisfactory.

ASSESSMENT OF OUR CSR-RELATED RISKS

We have mapped our risks and collected them into the five categories below.

Negative impact on the environment and climate

Our products and services are about digitalising processes and thereby also reducing the consumption of paper and equipment needed. However, we operate out of office buildings which consume energy, and we depend on data warehouses and cloud solutions and our terminals use energy that combined contribute to high energy consumption if they are not monitored and managed correctly. We collect and calculate our environmental data and have established an internal environmental management system which focuses on the areas we consider most relevant for our business. We have as part of the Nexi Group committed to become net zero by 2040 and have developed targets to do so which will include a stronger monitoring of energy consumption Scopes 1, 2 and 3 in the Greenhouse Gas Protocol (GHG).

Risk of negative impact on human rights

We have many suppliers, and we work with them to clearly define our requirements for a responsible value chain. There is a risk that we could indirectly become involved in abuses of human and labour rights, which could lead to fines, lost customers, and reputational damage. As a signatory to UN Global Compact, we are committed to actively ensuring that human and labour rights are protected and respected throughout our supply chain. We therefore strengthened our procurement set-up in 2022, signed a Modern Slavery Statement and developed internal guidelines for our due diligence work in order to better assess our high-risk suppliers and their value chain.

Risk of negative impact on labour rights

There is a risk that our employees could be discriminated against or might not thrive at work. Therefore, we are committed to promoting a healthy workplace with a focus on the physical and psychological working environment. We have reporting channels and policies, and training tools in place, and follow developments closely in this area. We also monitor employee satisfaction through engagement surveys.

Risk of being associated with corruption

As a signatory to the UN Global Compact, we are committed to actively combating corruption in all its forms. We acknowledge that we have a risk of being associated with corruption, which is why we annually update our ethical policy and Anti-Bribery and Corruption Policy, and we conduct mandatory trainings to prevent our employees from being involved in irresponsible and unethical activities. In 2022, we updated our whistleblower policy and scheme, and introduced a new training tool. The whistleblowing tool provides opportunity and protection for our employees and external stakeholders to report concerns and ethical breaches ensuring their anonymity.

Misapplication of customer data

Every day, Nets processes and stores large amounts of data related to the processing of financial transactions between millions of accounts in multiple countries. We recognise the risk we pose to society if our core products and services are not available or stable. To boost customer confidence and instil customer trust, we have programmes in place to protect consumer and customer privacy, we work with data ethics and we continuously work to improve the resilience of our systems and platforms, to increase awareness of cyber- and information security internally and among our stakeholders.

Statement by the Board of Directors and Executive Management

The Board of Directors and the Executive Management have today discussed and approved the Annual Report of Nets A/S for the financial year 2022.

We recommend that the Annual Report be approved at the Annual General Meeting on 24 March 2023.

The Consolidated Financial Statements have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union and further requirements according to the Danish Financial Statements Act. The financial statements of the Parent Company have been prepared in accordance with the Danish Financial Statements Act.

Ballerup, 24 March 2023

Executive Management

Board of Directors

It is our opinion that the consolidated financial statements and the Parent Company financial statements give a true and fair view of the Group's and the Parent Company's financial position at 31 December 2022, the results of the Group and Parent Company's operations and the Group's consolidated cash flows for the financial year 1 January to 31 December 2022.

**Torsten Hagen Jørgensen
CEO**

**Bo Nilsson
Chairman**

Janus Hillerup

In our opinion, the Management Review includes a true and fair account of the development in the Group's operations and financial conditions, the results for the year, cash flows and financial position as well as a description of the most significant risks and uncertainty factors that the Group and the Parent Company face.

Maria Cæcilia Bardram

Independent auditor's report

TO THE SHAREHOLDERS OF NETS A/S Opinion

In our opinion, the Consolidated Financial Statements give a true and fair view of the Group's financial position at 31 December 2022 and of the results of the Group's operations and cash flows for the financial year 1 January to 31 December 2022 in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act.

Moreover, in our opinion, the Parent Company Financial Statements give a true and fair view of the Parent Company's financial position at 31 December 2022 and of the results of the Parent Company's operations for the financial year 1 January to 31 December 2022 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Nets A/S for the financial year 1 January - 31 December 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as statement of comprehensive income and cash flow statement for the Group ("financial statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

STATEMENT ON MANAGEMENT'S REVIEW

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially

inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

MANAGEMENT'S RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation of Consolidated Financial Statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and further requirements in the Danish Financial Statements Act and for the preparation of Parent Company Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report (continued)

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the overriding of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated

Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 24 March 2023

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
CVR No 33 77 12 31

Michael Groth Hansen
State Authorised Public Accountant
mne33228

Henrik Kyhnav
State Authorised Public Accountant
mne40028

Consolidated income statement

EURm	Note	2022	2021
Continuing operations			
Revenue, gross	2.1	1,380.6	1,212.2
Interchange fees and processing fees		(523.9)	(412.0)
Revenue, net of interchange fees and processing fees	2.1	856.7	800.2
Cost of sales		(55.6)	(53.9)
External expenses		(215.3)	(185.6)
Staff costs	2.3	(239.1)	(231.4)
Operating result before depreciation and amortisation before special items (EBITDA B.S.I.)		346.7	329.3
Special items	2.2	(83.5)	(91.1)
Operating result before depreciation and amortisation (EBITDA)		263.2	238.2
Amortisation of business combination intangibles, customer agreements & impairment losses	4.2 & 4.3	(58.0)	(61.0)
Underlying depreciation and amortisation	4.2 & 4.3	(141.5)	(117.4)
Operating result (EBIT)		63.7	59.8
Result from associates after tax	4.5	1.0	3.1
Fair value adjustment on liability related to Visa shares		-	0.3
Fair value adjustment of Visa shares related to Nets Branch Norway and proceeds (shares) related to Nets Branch Sweden		3.7	-
Financial income and expenses, net	5.4	6.0	(134.7)
Net financials		10.7	(131.3)
Result before tax		74.4	(71.5)
Income taxes	6.1	(15.1)	(2.2)
Result from continuing operations		59.3	(73.7)
Result from discontinuing operations	4.6	-	1,739.4
Gain on sale of subsidiaries		68.0	-
Result for the year		127.3	1,665.7

EURm	Note	2022	2021
The result is attributable to:			
Owners of Nets A/S, continuing operations		127.3	1,654.3
Owners of Nets A/S, discontinuing operations		-	6.8
Non-controlling interests, continuing operations		-	4.6
		127.3	1,665.7
Non-GAAP performance measures, continuing operations			
Operating result before depreciation and amortisation (EBITDA) before special items		346.7	329.3
Underlying depreciation and amortisation		(141.5)	(117.4)
Adjusted EBIT		205.2	211.9

Consolidated statement of other comprehensive income

EURm	Note	2022	2021
Result for the year		127.3	1,665.7
Other comprehensive income:			
<i>Items that will not be reclassified subsequently to the consolidated income statement:</i>			
Actuarial gains/(loss) on defined benefit pension plans		-	(0.1)
Total items never reclassified to the consolidated income statement		-	(0.1)
<i>Items that will be reclassified subsequently to the consolidated income statement, when specific conditions are met:</i>			
Currency translation adjustments, foreign enterprises		(57.4)	14.0
Reclassification of currency swap to the consolidated income statement		-	8.8
Net gains/(loss) on cash flow hedges		-	(0.9)
Tax on fair value adjustments		-	(2.6)
Total items that may be reclassified to the consolidated income statement subsequently		(57.4)	19.3
Other comprehensive income for the year, net of tax		(57.4)	19.2
Total comprehensive income for the year, net of tax		69.9	1,684.9
Total comprehensive income for the year is attributable to:			
Owners of Nets A/S, continuing operations		69.9	1,673.5
Owners of Nets A/S, discontinuing operations		-	6.8
Non-controlling interests, continuing operations		-	4.6
		69.9	1,684.9

Consolidated balance sheet as at 31 December

EURm	Note	2022	2021
Assets			
Non-current assets			
Goodwill	4.2	1,690.8	1,714.2
Other intangible assets	4.2	489.6	496.6
Plant and equipment	4.3	147.7	136.9
Investment in associates	4.5	38.0	40.4
Deferred tax assets	6.1	36.5	25.5
Total non-current assets		2,402.6	2,413.6
Current assets			
Inventories	3.1.1	11.3	5.0
Trade and other receivables	3.1.2	167.4	153.7
Contract assets	2.1	25.3	17.2
Clearing-related assets	3.2	869.6	485.2
Prepayments		48.6	42.0
Receivables from Group enterprises		27.2	-
Other financial assets		14.6	11.9
Cash and cash equivalents	3.3	438.7	358.4
Total current assets		1,602.7	1,073.4
Total assets		4,005.3	3,487.0

EURm	Note	2022	2021
Equity and liabilities			
Equity			
Share capital	5.1	26.9	26.9
Reserves		1,536.7	1,008.4
Equity, owners of Nets A/S		1,563.6	1,035.3
Non-controlling interests		-	-
Total equity		1,563.6	1,035.3
Non-current liabilities			
Borrowings	5.2	218.8	218.7
Liabilities to Group enterprises	5.2	428.3	909.0
Other liabilities	5.6	6.6	3.8
Lease liabilities	5.3	55.8	57.9
Deferred tax liabilities	6.1	42.6	53.8
Total non-current liabilities		752.1	1,243.2
Current liabilities			
Trade and other payables	3.1.3	286.8	264.2
Contract liabilities	2.1	7.4	8.0
Clearing-related liabilities	3.2	1,132.4	728.7
Liabilities to Group enterprises		213.5	162.9
Other liabilities	5.6	14.7	21.8
Lease liabilities	5.3	13.5	10.1
Other financial liabilities		1.1	2.1
Current tax liabilities	6.1	20.2	10.7
Total current liabilities		1,689.6	1,208.5
Total liabilities		2,441.7	2,451.7
Total equity and liabilities		4,005.3	3,487.0

Consolidated statement of cash flows for the year ended 31 December

EURm	Note	2022	2021
EBITDA before Special items from continuing operations		346.7	329.3
Special items from continuing operations		(83.5)	(91.1)
EBITDA from discontinued operations	4.6	-	8.1
Other non-cash items	6.3	5.3	6.1
Change in narrow working capital		16.6	(43.9)
Interest and similar items, net		(42.1)	(55.6)
Taxes paid	6.1	(22.9)	(192.3)
Net cash flow from operating activities excluding clearing-related balances		220.1	(39.4)
Change in clearing-related balances		19.3	127.8
Net cash from operating activities		239.4	88.4
Purchase of intangible assets	4.2	(159.3)	(134.7)
Purchase of plant and equipment	4.3	(38.5)	(22.4)
Investments and mergers	4.1	(6.0)	(356.8)
Proceeds from Visa shares		3.3	-
Proceeds from sale of Edigard AS		71.3	-
Proceeds from sale of Nets account-to-account activities		-	2,790.4
Net cash from investing activities		(129.2)	2,276.5
Proceeds from shareholder and intercompany loans	5.2	18.8	580.5
Repayment of shareholder and intercompany loans	5.2	(27.0)	(518.4)
Repayment of borrowings	5.2	-	(183.5)
Dividends to shareholders		-	(2,043.8)
Repayment of finance lease liabilities	5.3	(15.5)	(16.9)
Settlement of interest swap		-	(8.7)
Net cash from financing activities		(23.7)	(2,190.8)

EURm	Note	2022	2021
Net cash flow for the year		86.5	174.1
Cash and cash equivalents as at 1 January		358.4	181.7
Exchange gain/(loss) on cash and cash equivalents		(6.2)	2.6
Net cash and cash equivalents as at 31 December		438.7	358.4
Bank overdraft (clearing-related balances)		-	-
Cash and cash equivalents as at 31 December	3.3	438.7	358.4
Non-GAAP performance measures			
Net cash and cash equivalents as at 31 December		438.7	358.4
Clearing-related assets as at 31 December		869.6	485.2
Clearing-related liabilities as at 31 December		(1,132.4)	(728.7)
Adjustment for Visa proceeds		-	-
Own cash as at 31 December	3.3	175.9	114.9
Own cash as at 1 January		114.9	65.4
Net cash from operating activities excluding clearing-related balances		220.1	(39.4)
Net cash from investing activities in the year		(129.2)	2,275.2
Net cash from financing activities excluding clearing-related activities		(23.7)	(2,190.8)
Own cash acquired from takeover		-	1.3
Net cash from pass-through Visa proceeds		-	0.6
Exchange gain/(loss) on cash and cash equivalents		(6.2)	2.6
Own cash as at 31 December		175.9	114.9

Consolidated statement of changes in equity as at 31 December

	2022						
EURm	Share capital	Hedge reserves	Currency translation reserves	Retained earnings	Equity, owners of Nets A/S	Non-controlling interests	Total equity
2022							
Equity as at 1 January	26.9	-	(71.2)	1,079.6	1,035.3	-	1,035.3
Result for the year				127.3	127.3	-	127.3
Other comprehensive income for the year							
Currency translation adjustments, foreign enterprises			(57.4)	-	(57.4)	-	(57.4)
Other comprehensive income for the year	-	-	(57.4)	-	(57.4)	-	(57.4)
Total comprehensive income for the year	-	-	(57.4)	127.3	69.9	-	69.9
Share based payments			-	5.3	5.3	-	5.3
Contribution in kind			-	457.3	457.3	-	457.3
Group Contribution, net			-	(4.2)	(4.2)	-	(4.2)
Total changes in equity			(57.4)	585.7	528.3	-	528.3
Equity as at 31 December	26.9	-	(128.6)	1,665.3	1,563.6	-	1,563.6

Consolidated statement of changes in equity as at 31 December

EURm	2021						Total equity
	Share capital	Hedge reserves	Currency translation reserves	Retained earnings	Equity, owners of Nets A/S	Non-controlling interests	
2021							
Equity as at 1 January	26.9	(5.3)	(85.2)	1,316.3	1,252.7	133.4	1,386.1
Result for the year	-	-	-	1,661.1	1,661.1	4.6	1,665.7
Other comprehensive income for the year							
Actuarial gains/(loss) related to defined benefit pension plans	-	-	-	(0.1)	(0.1)	-	(0.1)
Currency translation adjustments, foreign enterprises	-	-	14.0	-	14.0	-	14.0
Net gain/(loss) on cash flow hedges	-	(0.9)	-	-	(0.9)	-	(0.9)
Reclassification of interest swap to the consolidated income statement	-	8.8	-	-	8.8	-	8.8
Tax on fair value adjustments	-	(2.6)	-	-	(2.6)	-	(2.6)
Other comprehensive income for the year	-	5.3	14.0	(0.1)	19.2	-	19.2
Total comprehensive income for the year	-	5.3	14.0	1,661.0	1,680.3	4.6	1,684.9
Share based payments	-	-	-	8.1	8.1	-	8.1
Acquisition of non-controlling interests	-	-	-	138.0	138.0	(138.0)	0.0
Interim dividends distributed	-	-	-	(2,043.8)	(2,043.8)	-	(2,043.8)
Total changes in equity	-	5.3	14.0	(236.7)	(217.4)	(133.4)	(350.8)
Equity as at 31 December	26.9	-	(71.2)	1,079.6	1,035.3	-	1,035.3

Contents

With the aim of providing enhanced information and a better understanding of the Group's financial results, position and cash flows, the notes to the consolidated financial statements have been structured into key themes. Further, to provide additional context to the IFRS financial statements and disclosures, narrative comments have been placed adjacent to the disclosures in the relevant theme section. The notes are presented in the following themes:

- Basis of preparation
- Earnings
- Working capital
- Strategic investment and divestment
- Funding and capital structure
- Tax and Governance
- Other disclosures

For ease of reference, an overview of how the financial statement disclosure notes have been allocated to each of the respective themes is set out below.

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Section 1:

Basis of preparation

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Section 1

Basis of preparation

Note 1.1**BASIS OF PREPARATION**

The basis of preparation relates to the accounting framework which Executive Management has applied in the preparation of the consolidated financial statements of Nets A/S. The consolidated financial statements are prepared on going concern.

International Financial Reporting Standards (IFRS) and interpretations (IFRIC), as adopted by the European Union, and further requirements in the Danish Financial Statements Act for entities in reporting class C have been applied in the preparation of these consolidated financial statements.

Included within these financial statements are the following financial measures which are non-IFRS:

- Adjusted EBIT
- Special Items
- EBITDA
- Own cash

The non-GAAP performance measures are defined in Note 7.5.

The Company is incorporated and registered in Denmark. All figures in the financial statements are, except when otherwise indicated, presented rounded in million Euro with one decimal point.

The accounting policies described in the financial statements have been applied consistently in each of the periods presented.

The consolidated financial statements have been prepared on a historical cost basis, except for certain financial assets and liabilities (including derivative instruments) measured at fair value as disclosed in Note 7.1.

Section 1

Basis of preparation (continued)

Note 1.2

CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES AND NEW AND AMENDED STANDARDS AND INTERPRETATIONS

A summary of IFRS Standards issued but not yet effective is included in Note 7.2.

Note 1.3

SUMMARY OF KEY ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Group's consolidated financial statements requires Management to make assumptions that affect the reported amount of assets and liabilities at the balance sheet date and the reported amounts of revenue and expenses during the financial period.

Estimates and judgements used in the determination of reported results are continuously evaluated and are based on historical experience and on various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions.

Management considers the following estimates and related judgements material to the assets and liabilities recognised in the consolidated financial statements; these are described in further detail adjacent to the disclosure Note.

- Use of special items (Note 2.2) (judgements)
- Business combinations and asset acquisitions (Note 4.1) (judgment and estimate)
- Useful life of intangible assets (Note 4.2) (estimate)
- Recoverable amount of capitalised development projects (Note 4.4) (estimate)
- Goodwill and other intangible assets allocated to Discontinued operations (Note 4.6) (estimate)
- Incremental borrowing rate and expected lease term for lease agreements (Note 5.3) (estimate)
- Recognition of deferred tax assets and uncertain tax positions (Note 6.1) (judgment)

Note 1.4

BASIS FOR CONSOLIDATION

The consolidated financial statements incorporate the financial information of Nets A/S (the "Parent Company") and its subsidiaries (together, "the Group" or "Nets"). Control is achieved where the Group is exposed, or has rights, to variable returns from its involvement with an entity and has the ability to affect those returns through its power over the entity. Potential voting rights are included in the assessment of whether the Group has power over an entity.

Income and expenses of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the date on which the Group obtains control or up to the date on which the Group ceases to have control, as appropriate. Total comprehensive income of subsidiaries is attributed to the owners of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial information of subsidiaries to bring their accounting policies into line with those used by the Group.

All intra-group transactions, balances, income and expenses are eliminated in full on consolidation for continuing operations.

Note 1.5**FOREIGN CURRENCY TRANSLATION**

Functional and presentational currency items included in the financial information of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (functional currency). The consolidated financial information is presented in Euro (EUR), which is also the functional and presentational currency of the Parent Company.

On recognition of foreign branches, monetary items are translated at the exchange rates at the balance sheet date. Non-monetary items are translated at the exchange rates at the acquisition date or at the date of any subsequent revaluation or impairment of the asset. Items in the consolidated income statements are translated at the exchange rates at the transaction date, although items derived from non-monetary items are translated at the historical exchange rates applying to the non-monetary items.

TRANSLATION OF TRANSACTIONS AND BALANCES

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement.

TRANSLATION OF GROUP COMPANIES

Financial information of foreign subsidiaries is translated into Euro at the exchange rates prevailing at the end of the reporting period for assets and liabilities, and at average exchange rates for consolidated income statement and other comprehensive income items.

All effects of exchange rate adjustment are recognised in the consolidated income statement, except for exchange rate adjustments of investments in subsidiaries arising from:

- the translation of foreign subsidiaries' net assets including goodwill recognised at acquisition date, at the beginning of the year at the exchange rates at the end of the reporting period;
- the translation of foreign subsidiaries' income statements using average exchange rates, whereas balance sheet items are translated using the exchange rates prevailing at the end of the reporting period.

The above exchange rate adjustments are recognised in other comprehensive income.

Section 2:

Earnings

This section contains disclosure information related to revenue and costs. The section also discloses information regarding foreign currency exposure.

Revenue	EBITDA b.s.i.
857	347

In this section

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Note 2.1

Revenue

Significant accounting policies**REVENUE RECOGNITION**

The Group earns revenue from its customers on a transactional basis and on a non-transactional basis:

Transaction based revenue – includes revenue generated through a combination of (a) a fee per transaction processed (which represents the primary revenue model in the Issuer & eSecurity Services business areas) and (b) an ad valorem fee based on the value of transactions acquired (which represents the primary revenue model of the Merchant Services business area).

Non-transaction based revenue – includes revenue generated through provision of subscription-based fees related to the sale and rental of point-of-sale (POS) and related solutions, fees related to the sale of value-added services and revenue from development projects across the two business areas.

Revenue from transaction service charges, transaction processing and similar services is recognised as revenue when services are rendered.

Revenue from the sale of products is recognised when the buyer obtains control of the goods, usually on delivery of the goods. Revenue from the sale of products is measured at the fair value of the consideration received or receivable, net of returns.

Rental income arising from leases of terminals is accounted for on a straight-line basis over the lease terms and is included in revenue due to its operating nature.

Revenues from services obligations to be provided over a period of time are initially recognised as a contract liability and then recognised on a straight-line basis over the period during which the services are rendered.

Revenue is recognised as the gross amount excluding VAT, taxes and duties and discounts in relation to the sale. Revenue is measured at the fair value of the consideration received or receivable. Payment terms vary between 0-45 days.

Interchange fees and processing fees

Interchange fees and processing fees are the accumulated total of all fees directly related to creating a transaction service charge and sales of other services. This represents interchange fees, processing fees, sales commission, network fees and handling fees.

Note 2.1**Revenue** (continued)**CONTRACT ASSETS AND LIABILITIES**

A contract asset is recognised for the Group's transferring of goods or services, if the customer has either not paid consideration or if the payment is not due. The contract assets primarily relate to development projects in progress.

A contract liability is recognised if the customer pays consideration or the Group has a right to an amount of consideration that is unconditional, before the Group transfers goods or services to the customer. The contract liabilities primarily relate to prepayments received from customers in relation to development contracts and other non-transaction-based revenue.

BUSINESS AREAS

The Executive Management evaluates the activities from a business unit perspective. Related to the announced sale of the account-to-account business to Mastercard the remaining business activities have been reorganised under two business areas Merchant Services and Issuer & eSecurity Services:

Merchant Services provide in-store, online and mobile payment acceptance solutions to merchants across the Nordic and central European regions, from large corporate chains to small and medium-sized enterprises and micro-merchants. We serve our merchants through a broad set of distribution channels, including indirect partnership relations such as bank referrals, value-added resellers and web developers as well as through our direct sales force. Our breadth of service, payment type and geographic coverage allows us to be a one-stop shop for merchants in the countries in which we operate.

Issuer & eSecurity Services provide outsourced processing services to issuers of payment cards, primarily banks as well as complementary services including Card Management Systems (CMS), fraud and dispute solutions and mobile wallet technology. This business area is also operating and processing the national debit card schemes in Denmark and Norway, branded Dankort and BankAxept, respectively.

EURm	2022	2021
Gross revenue per transaction type		
Transaction services	1,168.9	1,012.1
Non-transaction services	211.7	200.1
Total	1,380.6	1,212.2
Gross revenue per business area		
Merchant Services	1,065.5	890.0
Issuer & eSecurity Services	315.1	322.2
Total	1,380.6	1,212.2
Net revenue per business area		
Merchant Services	541.5	478.0
Issuer & eSecurity Services	315.2	322.2
Total	856.7	800.2

Note 2.1**Revenue** (continued)

EURm	2022	2021
Gross revenue per geographical area		
Denmark	566.1	489.8
Finland	229.6	201.1
Norway	191.0	207.2
Sweden	131.8	108.4
Poland	253.0	198.0
Baltics	9.1	7.7
Total	1,380.6	1,212.2
Net revenue per geographical area		
Denmark	342.9	317.7
Finland	156.1	123.6
Norway	135.6	175.6
Sweden	85.3	65.7
Poland	130.7	112.1
Baltics	6.1	5.5
Total	856.7	800.2

The geographical breakdown of the revenue is based on the location of the legal entities and branches in the Group.

EURm	2022	2021
Assets and liabilities related to contracts with customers		
Contract assets relating to projects and consultancy services	25.3	17.2
Total contract assets	25.3	17.2
Other prepayments from customers	7.4	8.0
Total contract liabilities	7.4	8.0

No amounts are overdue for contract assets relating to projects and consultancy services.
Contract assets mainly relates to contracts with the Danish Government (MitID and NemLogin)

Note 2.2

Costs and Special items

Significant accounting policies**COST OF SALES**

Cost of sales comprises all costs related to products and services which have been sold. This mainly represents the cost of terminals sold and cost related to the pay-later solution.

EXTERNAL EXPENSES

External expenses mainly comprise IT operation, software, maintenance and development costs that do not qualify for capitalisation, lease expenses and other marketing, sales and distribution costs, losses and card fraud.

Immaterial other gains and losses of a nature secondary to the main activities of the Group are recognised within external expenses.

SPECIAL ITEMS

Special items comprise costs or income that cannot be attributed directly to the Group's ordinary activities. They are therefore separately disclosed to allow a more comparable view of underlying business performance.

Special items in the year amounted to EUR 83.5 million (2021: EUR 91.1 million) and included the following costs:

EURm	2022			2021		
	External expenses	Staff costs	Total	External expenses	Staff costs	Total
Special items						
Reorganisation, restructuring and refurbishment	(1.4)	(9.3)	(10.7)	(1.4)	(11.2)	(12.6)
Business set-ups, acquisitions and disposals	(5.1)	(2.6)	(7.7)	(1.5)	(1.1)	(2.6)
Transformation programme	(34.9)	(7.5)	(42.4)	(27.4)	(8.1)	(35.5)
Share based payment, other retention and One-off losses, etc.	(6.5)	(16.2)	(22.7)	(22.9)	(17.5)	(40.4)
Total special items	(47.9)	(35.6)	(83.5)	(53.2)	(37.9)	(91.1)

Key accounting estimates and judgements

The use of special items entails Management judgement in the separation from other items in the income statement. Management carefully considers such changes in order to ensure the correct distinction between the operating activities and restructuring of the Group carried out to enhance the future earnings potential. All costs presented under Special items are directly derived from the books and records and carefully monitored by Management on a monthly basis to ensure that only cost meeting the criteria are included.

Note 2.2**Costs and Special items** (continued)**Financial comments****REORGANISATION, RESTRUCTURING AND REFURBISHMENT**

Costs of reorganisation, restructuring and refurbishment amounted to EUR 10.7 million and mainly include costs related to termination of employees as part of making Nets more cost-efficient and competitive in meeting the strategy of being operationally excellent.

BUSINESS SET-UPS, ACQUISITIONS AND DISPOSALS

Costs associated with business set-ups, acquisitions and disposals amounted to EUR 7.7 million and include costs related to external advisors in connection with acquisitions and other M&A related activities.

TRANSFORMATION PROGRAMME

Costs related to the transformation programme amounted to EUR 42.4 million.

These costs related to the further development of a target operating model, and continued investments in security and stability programs as well as the implementation of cost optimisation programmes related to technology, operations and procurement. The cost of third-party consultants represents the majority of the costs relating to the transformation programme.

SHARE BASED PAYMENTS, OTHER RETENTION AND ONE-OFF LOSSES, ETC.

Share based payment, other retention and One-off losses etc. amounted to EUR 22.7 million and primarily included Nets Group costs of share based payments and other retention based bonus schemes and losses related to one implementation project.

Note 2.3**Staff costs****Significant accounting policies****STAFF COSTS**

Wages, salaries, pension contributions, social security contributions, annual leave, sick leave

etc. and bonuses are recognised in the year in which the associated services are rendered by employees of the Group.

EURm	Note	2022	2021
Staff costs			
Wages and salaries		(264.1)	(244.6)
Share-based payment cost	6.3	(5.3)	(8.1)
Pensions – defined contribution plans		(25.5)	(24.6)
Pensions – defined benefit obligations		-	(0.1)
Other social security contributions		(15.7)	(13.5)
Other employee costs		(29.7)	(23.0)
Total employee costs for the year		(340.3)	(313.9)
Employee costs included in development projects		65.6	44.6
Total employee costs expensed in the income statement		(274.7)	(269.3)
Employee costs included in special items	2.2	35.6	37.9
Total employee costs included in EBITDA before special items		(239.1)	(231.4)
Actuarial gain (loss) recognised in other comprehensive income		-	(0.1)
Average number of employees, full time equivalent		3,098	2,938
Year-end number of employees, full time equivalent		3,188	2,983

Information about remuneration to the Board of Managers and Key Personnel is disclosed in Note 6.2.

Note 2.4**Foreign currency exposure****Financial comments****TRANSACTION RISK**

The Group operates predominantly in Northern Europe and Central Europe. Hence, it is primarily exposed to exchange-rate risks from NOK, SEK, PLN and EUR, and to a minor degree USD and GBP. The DKK-based exposure is considered low, given the de facto fixed-rate policy that Denmark maintains against the Euro. The Group has only minor exposure to currencies other than those mentioned above.

Foreign currency risk is managed at Group level, focusing on two distinct areas: business activities and Group financial assets and liabilities.

BUSINESS ACTIVITIES

There is exchange-rate exposure associated with settlement assets and settlement obligations; however, the exposure is limited, as card transactions are generally executed and settled in the same currency and in the same timeframe. Discrepancies in outflow and inflow of clearing funds result in the Group trading currencies on an ongoing basis to settle these.

GROUP FINANCIAL ASSETS AND LIABILITIES

The Group holds assets and liabilities in foreign currency, mainly in two different classes, which are as follows:

- Cash at bank – the Group has cash at bank which is in different currencies relevant to underlying card-clearing structure. This and the Group's own cash are not being hedged.

FOREIGN EXCHANGE SENSITIVITY ANALYSIS

The Group's exposure to foreign currency fluctuations is summarised in the following tables.

A probable change in the following currencies would hypothetically impact the Group's revenue and operating profit before depreciation and amortisation for the year as outlined in the following table:

EURm	Probable change in currency	2022		2021	
		Net revenue	EBITDA	Net revenue	EBITDA
NOK	+10%	14.9	8.8	17.8	9.6
SEK	+10%	6.9	4.9	6.0	4.1
DKK	1%	3.7	1.2	3.1	1.0
PLN	+10%	13.1	8.7	11.2	7.6
EUR	+1%	1.3	0.3	1.2	(0.4)

Exchange rate EUR per 100	2022					
	Key currencies	NOK	SEK	HRK	DKK	PLN
Average		9.57	9.10	13.26	13.45	21.35
End of year		9.51	8.99	13.27	13.45	21.35
Year-end change		(8.6%)	(7.9%)	(0.2%)	0.0%	(1.9%)

Exchange rate EUR per 100	2021					
	Key currencies	NOK	SEK	HRK	DKK	PLN
Average		9.85	9.86	13.28	13.45	21.90
End of year		10.04	9.77	13.30	13.45	21.75
Year-end change		5.9%	(1.8%)	0.4%	0.0%	(1.6%)

Note 2.4**Foreign currency exposure** (continued)**Financial comments**

A probable change in the following currencies against the currencies as at the balance sheet date would have the following hypothetical impact on profit before tax and the Group's equity based on the exposure of balances in foreign currency. Development in the hypothetical impact on profit before tax is given by a changed capital structure (refer to Note 5.5).

2022									
EURm	Cash and cash equivalents	Goodwill	Receivables ¹	Borrowings	Liabilities ²	Net assets ³	Probable change in currency	Hypothetical impact on result before tax	Hypothetical impact on equity
Exposure of balance in foreign currency									
NOK	52.3	390.6	523.6	-	(380.1)	586.4	10%	5.2	58.6
SEK	31.2	237.8	278.3	-	(356.3)	191.0	10%	3.1	19.1
EUR	67.4	34.3	270.3	(219.6)	(769.7)	(617.3)	1%	6.7	(61.7)
PLN	184.6	272.3	366.7	-	(471.8)	351.8	10%	18.5	35.2
Total	335.5	935.0	1,438.9	(219.6)	(1,977.9)	511.9			

2021									
EURm	Cash and cash equivalents	Goodwill	Receivables ¹	Borrowings	Liabilities ²	Net assets ³	Probable change in currency	Hypothetical impact on result before tax	Hypothetical impact on equity
Exposure of balance in foreign currency									
NOK	53.6	87.9	117.3	(457.4)	(1,018.6)	(1,217.2)	10%	(22.4)	(121.7)
SEK	32.3	157.5	41.8	-	(147.6)	84.0	10%	2.3	8.4
EUR	46.6	234.9	187.4	(671.2)	(380.7)	(583.0)	1%	0.4	(5.8)
PLN	156.1	509.9	569.2	-	(412.1)	823.1	10%	0.5	82.3
Total	288.6	990.2	915.7	(1,128.6)	(1,959.0)	(893.1)			

¹ Receivables include settlement assets.

² Liabilities include merchant creditors and settlement obligations.

³ A large part of the balances in foreign currency is naturally hedged by the underlying business activities.

Section 3:

Working capital

The working capital of the Group comprises narrow working capital and clearing-related balances.

Narrow working capital comprises inventory (primarily terminals, spare parts, etc.), trade receivables, pay-later solution, prepayments and other receivables and trade and other payables. Management actively focuses on optimising the narrow working capital requirements of the Group's operations.

Clearing-related balances comprise the aggregate of settlement assets less the aggregate of merchant creditors and settlement obligations, as these balances tend to offset each other.

However, Management has limited ability to improve the working capital of clearing-related balances on a day-to-day basis, as these are driven by the volume of transactions and the time elapsed since the last clearing of financial issuers/card schemes, which is why these balances fluctuate from reporting date to reporting date. A description of the components in the clearing-related balances and the key drivers behind their respective amounts is provided in Note 3.2.

Separate credit lines have been established to cover day-to-day fluctuations – see Note 5.2.

In this section

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Significant accounting policies

FINANCIAL ASSETS

Financial assets are classified, at initial recognition, as financial assets at fair value through the income statement, financial assets at amortised cost, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial assets except for trade receivables are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through the income statement, transaction costs that are directly attributable to the acquisition of the financial asset.

Trade receivables including contract assets that do not contain a significant financing component are recognised at the transaction price.

SUBSEQUENT MEASUREMENT

Financial assets at amortised cost

This category is the most relevant to the Group and applies to trade and other receivables and clearing-related assets.

Financial assets at amortised cost are subsequently measured at amortised cost using the effective interest rate (EIR) method, less impairment.

Interest income arising under the EIR method is recognised in financial income in the income statement. Losses arising from impairment are recognised in the income statement under external expenses.

FINANCIAL ASSETS AT FAIR VALUE THROUGH THE INCOME STATEMENT

Listed securities are classified as held for trading and are measured at fair value through the income statement.

IMPAIRMENT OF FINANCIAL ASSETS

Disclosures relating to impairment of financial assets are provided in the following notes:

- Trade and other receivables – Note 3.1.2
- Clearing-related balances – Note 3.2

INVENTORIES

Inventories are measured at cost in accordance with the FIFO method. Where the expected net realisable value is lower than cost, inventories are written down to this lower value.

TRADE AND OTHER PAYABLES

Trade and other payables are initially recognised at fair value. Subsequently, these items are measured at amortised cost.

TRADE AND OTHER RECEIVABLES

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost, less allowances for doubtful trade receivables. The allowances are deducted from the carrying amount of trade receivables and receivables from the pay-later solution and the amount of the loss is recognised in the income statement under External expenses. The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets.

Note 3.1.1**Inventories**

EURm	2022	2021
Inventories		
Finished goods and merchandise	12.2	6.2
Total inventories (gross)	12.2	6.2
Inventory write-downs at year-end	(0.9)	(1.2)
Total inventories (net)	11.3	5.0
Movements in the inventory write-downs		
Inventory write-downs as at 1 January	(1.2)	(1.6)
Inventory write-downs during the year	(0.1)	(0.1)
Provisions utilized	0.4	0.5
Inventory write-downs as at 31 December	(0.9)	(1.2)

Write-downs of inventories to net realisable value amounted to EUR 0.1 million net (2021: EUR 0.1 million) and are included in cost of sales.

Note 3.1.2**Trade and other receivables**

EURm	2022	2021
Trade receivables		
Trade receivables	163.4	146.6
Allowances for doubtful debts	(7.6)	(3.0)
Trade receivables, net	155.8	143.6
Deposits	6.1	5.9
Other receivables	5.5	4.2
Total	167.4	153.7

Note 3.1.2**Trade and other receivables (continued)**

EURm	2022						Total
	Current	Less than 3 months past due	Past due 3-6 months	Past due 6-9 months	Past due 9-12 months	Past due more than 12 months	
Expected loss rate	0.21%	4.00%	13.00%	50.00%	73.00%	72.00%	
Trade receivables	142.4	8.0	1.6	0.8	3.0	7.6	163.4
Allowance for doubtful debts as at 31 December	(0.2)	(0.2)	(0.2)	(0.3)	(1.9)	(4.8)	(7.6)
Trade receivables, net							155.8

EURm	2021						Total
	Current	Less than 3 months past due	Past due 3-6 months	Past due 6-9 months	Past due 9-12 months	Past due more than 12 months	
Expected loss rate	0.0%	0.0%	16.0%	48.0%	67.0%	63.0%	
Trade receivables	122.6	15.0	5.0	2.1	0.3	1.6	146.6
Allowance for doubtful debts as at 31 December	-	-	(0.8)	(1.0)	(0.2)	(1.0)	(3.0)
Trade receivables, net							143.6

RELATED CREDIT RISK

The Group is exposed to credit risks related to the trade receivables. The base consists of a large number of customers, both banks and

merchants, spread across multiple industries and geographical areas, which minimises the credit risk.

Note 3.1.3**Trade and other payables**

EURm	2022	2021
Trade and other payables		
Trade payables	67.0	72.4
Other liabilities	219.8	191.8
Total	286.8	264.2
Other liabilities		
Employee costs payable	83.3	72.6
Other payables	114.5	112.5
Interest payable	3.0	2.9
VAT and duties payable	19.0	3.8
Total	219.8	191.8

Note 3.2**Clearing-related balances**

EURm	2022	2021
Clearing-related assets		
Settlement assets	869.6	485.2
Total	869.6	485.2
Clearing-related liabilities		
Merchant creditors	846.7	562.1
Settlement obligations	285.7	166.6
Total	1,132.4	728.7

The carrying amount of clearing-related balances is, in general, driven by a combination of card turnover, average settlement days and timing of settlement.

Settlement assets consist primarily of the Group's receivables from the card schemes/networks/banks for transactions processed on behalf of merchants or card issuing banks.

Merchant creditors consist primarily of the Group's liability to merchants for transactions that have been processed but not yet settled. Certain settlement terms towards merchants exceed settlement terms towards the remittance from card scheme/banks, thus creating negative working capital.

Settlement obligations consist primarily of the Group's obligations to the card schemes/networks for transactions made by cardholders who are customers in issuing banks for whom the Group processes transactions. The settlement assets and settlement obligations are primarily clearing transactions and fees that are cleared at the beginning of the following month with card issuers and card acquirers respectively.

Note 3.2**Clearing-related balances** (continued)**CREDIT RISK MANAGEMENT**

Credit risk refers to the risk that a counterparty will default on its contractual obligations, resulting in financial loss to the Group. The Group has adopted a policy of dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults.

The Group is exposed to the risk of unpaid merchant service charges where a customer ceases to trade. To manage this risk, the Group maintains credit risk exposure in line with approved appetite for risk whilst achieving appropriate risk versus reward performance and ensuring that customers will be able to meet their obligations to the Group. In addition, the Group

is exposed to chargebacks that arise where customers may not have received the goods or services for which they have paid and seek recompense from the card issuer. Whilst the financial responsibility for a charge-back lies with the merchant, in the event that the merchant is no longer in business, the Group has a liability to re-compensate the card scheme or the issuing bank.

Nets Group continues the work, to further strengthen the credit risk exposure including continued legal review of contracts, renegotiation of merchant credit risk insurance programmes, improved risk assessment for new merchants and improved monitoring of existing merchants.

Note 3.3**Cash and cash equivalents****Significant accounting policies****CASH AND CASH EQUIVALENTS**

Cash and cash equivalents comprise cash at bank and on hand and short-term highly liquid investments that are readily convertible to known amounts of cash and therefore subject to insignificant risk of change in value.

The credit rating of the banks to which the Group has the largest exposure is monitored on a continuous basis. The Group has entered into cash pool arrangements covering all Group entities.

EURm	2022	2021
Cash at bank and on hand	438.7	358.4
Cash and cash equivalents as at 31 December	438.7	358.4
Bank overdrafts	-	-
Cash and cash equivalents as at 31 December, net	-	-
Restricted cash included in cash at bank and on hand	1.3	1.7

EURm	2022	2021
Cash and cash equivalents as at 31 December, net	438.7	358.4
Clearing-related assets as at 31 December	869.6	485.2
Clearing-related liabilities as at 31 December	(1,132.4)	(728.7)
Own cash as at 31 December	175.9	114.9

Note 3.4

Financial risk management

Financial comments**LIQUIDITY AND FINANCING RISK MANAGEMENT**

Liquidity management is executed on an ongoing daily basis, ensuring availability of required liquidity of the Group by appropriate cash management, and maintaining adequate liquidity reserves at any time through a combination of readily available cash, liquid investment portfolios and uncommitted as well as committed credit facilities.

The Group has established cash pooling arrangements to ensure cost-efficient and secure cash management. The Group continuously monitors

actual and future cash flows to match the maturity profiles of financial assets and liabilities.

A part of the Group's liquidity position relates to its settlement activities (settlement cash). The Group ensures that it has sufficient liquidity at any time to meet its settlement payment obligations as they fall due. This is achieved by holding significant cash balances and maintaining sufficient credit lines.

Settlement cash

The Group's acquiring business has a short-term settlement cycle where card schemes (predomi-

nantly Visa/Mastercard) remit cash and the Group pays merchants from these remittances.

The settlement activities can result in a significant increase in cash balances or a significant decrease in cash balances. Liquidity is needed only when merchants are remitted prior to funds being received; however, the settlements are normally performed within a few days.

The Group's issuing business also has a short-term settlement cycle where the network (local banks) remits cash and the Group pays the card acquirer or card schemes. The settlements can

result in a significant increase in cash balances or a significant decrease in cash balances. Liquidity risks occur when card acquirers are paid prior to funds being received from the network (local banks); however, settlements are normally performed within a few days.

MATURITY ANALYSIS

The following table details the Group's remaining contractual maturity for its non-derivative financial assets and liabilities, with agreed payment periods:

EURm	Note	2022					2021				
		< 1 month	1-3 months	4-12 months	> 1 year	Total	< 1 month	1-3 months	4-12 months	> 1 year	Total
Trade and other receivables including contract assets		151.5	32.7	8.5	-	192.7	127.9	24.3	10.8	7.9	170.9
Clearing-related assets		869.6	-	-	-	869.6	485.2	-	-	-	485.2
Total financial assets at the end of the year by maturity		1,021.1	32.7	8.5	-	1,062.3	613.1	24.3	10.8	7.9	656.1
Borrowings	5.2	3.2	2.9	13.1	665.9	685.1	111.9	9.7	32.9	1,104.9	1,259.4
Trade and other payables including contract liabilities		81.2	21.1	181.0	10.9	294.2	136.9	25.8	81.0	28.5	272.2
Merchant creditors		846.7	-	-	-	846.7	562.1	-	-	-	562.1
Clearing-related obligations		285.7	-	-	-	285.7	166.6	-	-	-	166.6
Other liabilities		0.4	0.4	13.9	6.6	21.3	8.0	0.4	13.7	3.6	25.7
Lease liabilities	5.3	3.1	1.5	11.7	64.7	81.0	3.3	1.3	11.6	75.4	91.6
Total financial liabilities at the end of the year by maturity		1,220.3	25.9	219.7	748.1	2,214.0	988.8	37.2	139.2	1,212.4	2,377.6

The maturity analysis is based on undiscounted cash flows, including estimated interest. Interest is included based on current rates. A more detailed maturity analysis of the Group loans is disclosed in Note 5.2.

Section 4:

Strategic investments and divestments

This section includes disclosure information related to how the Group executed its growth strategy related to:

- Expansion of geographical and service offering footprint through acquisitions
- Development of innovative product and service offerings

STRATEGIC ACQUISITIONS

The Group is actively committed to renewing and supplementing the portfolio of services offered and to strengthening our geographical footprint.

This section provides information on the consideration paid by the Group for acquiring these entities and shows how these businesses have impacted the Group's balance sheet at their

respective acquisition dates, including details on goodwill and other intangible assets acquired.

INVESTMENTS IN DEVELOPMENT PROJECTS

At Nets, we see easier payments as the foundation for growth and progress – both in commerce and in society.

The Group continuously innovates to bring to market products and services relevant to our focus areas in new payment certificates, analytics and authentication.

This section includes financial information related to expenditure on development projects.

In this section

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Note 4.1

Business combinations and asset acquisitions

Significant accounting policies**BUSINESS COMBINATIONS**

Acquisitions of businesses are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, at either fair value (full goodwill) or at the non-controlling interest's proportionate share of the recognised amounts of the acquiree's identifiable assets.

Any contingent consideration to be transferred is measured at fair value at the acquisition date. Acquisition-related costs are expensed as and when incurred within Special Items for external expenses and staff costs.

At the acquisition date, the identifiable assets acquired and the liabilities, including contingent liabilities assumed, are recognised at their fair value at the acquisition date. Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount of any non-controlling interest in the acquiree over the fair value of the identifiable net assets acquired.

If the initial accounting for a business combination is incomplete by the end of the reporting

year in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete.

Those provisional amounts are adjusted during the following 12 months from the acquisition date, if additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date which, if known, would have affected the amounts recognised at that date. The effect of the adjustment is recognised in the opening balance and the comparative figures are restated accordingly.

When the Group ceases to have control of any retained interest in the entity, it is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in the consolidated income statement.

The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the consolidated income statement.

Note 4.1**Business combinations and asset acquisitions****Key accounting estimates and judgements**

The most significant assets acquired generally comprise goodwill, customer agreements and development projects. As no active market exists for the majority of acquired assets, liabilities and contingent liabilities, in particular in respect of acquired intangible assets, Management makes estimates of the fair value. The methods applied are based on the present value of future cash flows, churn rates or other expected cash flows related to the specific asset.

The fair value of development projects and customer contracts acquired in business combinations is based on an evaluation of the conditions relating to the acquired portfolio and related customer relationships. Measurement is based on a discounted cash flow model on key assumptions about the estimated split of the acquired and expected revenue, the related churn rates and profitability of the revenue at the time of the acquisition.

ACQUISITION OF BUSINESSES

In April 2021, the group acquired the company Checkout Oy. In July 2022, the group acquired the company Team4u Sp. z o.o. In 2021 and 2022 the acquisitions will have the following effect on the Group's consolidated financial statements as at the reporting date:

Team4U Sp. z o.o.

In July 2022, it was announced that an agreement to acquire 75% of the shares and voting rights in the Polish company Team4u was closed. The combined purchase price amounted to EUR 6 million. Total combined consideration paid at closing was EUR 3.3 million and a remaining future consideration is estimated at EUR 2.7 million based on a number of elements, including EBITDA in the following years. The acquisition has further strengthened the Group's presence in Poland and Central Europe. Goodwill represents the value of the current workforce and know-how and also the operational synergies expected from integration within the Group.

Acquisition costs related to the combined purchase amounted to EUR 0.5 million.

If the acquisition had occurred on 1 January 2022, pro-forma revenue and loss for the year ended 31 December 2022 would have been EUR 0.5 million and EUR 0.0 million, respectively.

EURm	2022		Total 2022 acquisitions (Opening balance)
	Book value on acquisition date	Opening Balance	
Goodwill	-	5.8	5.8
Other intangibles	-	-	-
Other assets	0.5	0.5	0.5
Cash and cash equivalent	0.1	0.1	0.1
Deferred tax liabilities	-	-	-
Other liabilities	(0.3)	(0.3)	(0.3)
Consideration transferred		3.3	3.3
Cash and cash equivalent in acquisition of business		(0.1)	(0.1)
Total cash consideration		3.2	3.2

Note 4.1**Business combinations and asset acquisitions** (continued)**Checkout Finland Oy**

In January 2021, Nets announced the acquisitions of Finnish eCommerce company Checkout Finland Oy. On 30 April 2021, Nets Denmark A/S subsidiary, Paytrail Oy, acquired 100% of the shares in the Finnish company Checkout Finland OY. The purchase price amounted to EUR 36 million.

The acquisition has further strengthened the Group's presence in Finland and Europe and will support the Merchant Services eCom business.

Goodwill represents the value of the current workforce and know-how and also the operational synergies and growth expected from integration within the Group.

If the acquisition had occurred on 1 January 2021, pro-forma revenue and loss for the year ended 31 December 2021 would have been EUR 11.6 million and EUR 8.2 million, respectively. Acquisition costs related to the purchase amounted to EUR 1.2 million.

In July 2021, Nets completed acquisitions of outstanding shares from Polish P24-Dotcard minority shareholder, for a total amount of EUR 317.4 million. The transaction was not subject to further goodwill recognition.

	2021		Total 2021 acquisitions (Opening balance)
	Checkout Finland OY		
EURm	Book value on acquisition date	Opening Balance	
Goodwill	0.8	27.2	27.2
Other intangibles	4.4	9.3	9.3
Other assets	0.9	0.9	0.9
Cash and cash equivalent	1.3	1.3	1.3
Deferred tax liabilities	-	(0.9)	(0.9)
Other liabilities	(1.0)	(1.5)	(1.5)
Consideration transferred			36.3
Cash and cash equivalent in aquisition of business			(1.3)
Total cash consideration			35.0

Note 4.2

Intangible assets

Significant accounting policies**GOODWILL**

Goodwill arising from an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any. Goodwill is not amortised. The carrying amount of goodwill is tested annually and if events or changes in circumstances indicate impairment.

CUSTOMER AGREEMENTS AND RIGHTS

Customer agreements and rights are carried at historical cost less accumulated amortisation and any impairment loss. Amortisation is calculated using the straight-line method to allocate the cost over estimated useful life, which does not exceed:

- Customer agreements 3–15 years
- Rights 3–10 years.

SOFTWARE

Capitalised software is amortised over the estimated useful lives of 3–7 years.

DEVELOPMENT PROJECTS IN PROGRESS

Development costs that are directly attributable to the design and testing of identifiable and unique projects, including software products controlled by the Group, are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the asset so that it will be available for use
- Management intends to complete the asset and there is an ability to use or sell it
- The asset will generate probable future economic benefits
- Expenditure attributable to the asset during its development can be reliably measured.

Costs associated with maintaining the assets are recognised as an expense as and when incurred.

Directly attributable costs that are capitalised as part of the assets include employee costs.

Development projects in progress are tested for impairment at least annually.

Key accounting estimates and judgements**CUSTOMER AGREEMENTS**

The useful life of customer agreements is determined based on periodic assessments of customer churn or actual useful life and the intended use for those assets. Such studies are completed or updated when new events occur that have the potential to impact the determination of the useful life of the asset, i.e. when events or circumstances occur that indicate the carrying amount of the asset may not be recoverable and should therefore be tested for impairment.

SOFTWARE

The useful life of software is determined based on periodic assessments of actual useful life and the intended use for those assets. Such studies are completed or updated when new events occur that have the potential to impact the determination of the useful life of the asset, i.e. when events or circumstances occur that indicate the carrying amount of the asset may not be recoverable and should therefore be tested for impairment.

DEVELOPMENT PROJECTS IN PROGRESS

For development projects in progress, Management estimates whether each project is likely to generate future economic benefits for the Group in order to qualify for recognition. The development projects are evaluated on technical as well as commercial criteria.

Note 4.2**Intangible assets** (continued)

EURm	2022					Total intangible assets	EURm	2021					Total intangible assets
	Goodwill	Other intangible assets			Other intangible assets			Goodwill	Other intangible assets			Other intangible assets	
		Customer agree- ments	Software	Devel- opment projects in progress					Customer agree- ments	Software	Devel- opment projects in progress		
Accumulated cost as at 1 January	1,714.2	418.6	647.6	121.9	1,188.1	2,902.3	Accumulated cost as at 1 January	1,691.4	416.3	593.2	53.3	1,062.8	2,754.2
Additions from acquisitions	5.6	-	-	-	-	5.6	Additions from acquisitions	27.2	4.9	4.4	-	9.3	36.5
Additions	-	1.6	15.7	142.0	159.3	159.3	Additions	-	-	12.5	122.2	134.7	134.7
Transfer between asset groups	-	-	132.9	(132.9)	-	-	Transfer between asset groups	-	-	53.6	(53.6)	-	-
Assets disposed of	(5.5)	-	(26.2)	-	(26.2)	(31.7)	Assets disposed of	-	-	(18.8)	-	(18.8)	(18.8)
Currency translation adjustment	(23.5)	(3.3)	(10.6)	-	(13.9)	(37.4)	Currency translation adjustment	(4.4)	(2.6)	2.7	-	0.1	(4.3)
Accumulated cost as at 31 December	1,690.8	416.9	759.4	131.0	1,307.3	2,998.1	Accumulated cost as at 31 December	1,714.2	418.6	647.6	121.9	1,188.1	2,902.3
Accumulated amortisation and write-downs for impairment as at 1 January	-	(256.2)	(435.3)	-	(691.5)	(691.5)	Accumulated amortisation and write-downs for impairment as at 1 January	-	(226.2)	(337.8)	-	(564.0)	(564.0)
Amortisation	-	(35.9)	(119.9)	-	(155.8)	(155.8)	Amortisation	-	(31.6)	(112.2)	-	(143.8)	(143.8)
Assets disposed of	-	-	24.6	-	24.6	24.6	Assets disposed of	-	-	18.7	-	18.7	18.7
Currency translation adjustment	-	0.9	4.1	-	5.0	5.0	Currency translation adjustment	-	1.6	(4.0)	-	(2.4)	(2.4)
Accumulated amortisation and write-downs for impairment as at 31 December	-	(291.2)	(526.5)	-	(817.7)	(817.7)	Accumulated amortisation and write-downs for impairment as at 31 December	-	(256.2)	(435.3)	-	(691.5)	(691.5)
Carrying amount as at 31 December	1,690.8	125.7	232.9	131.0	489.6	2,180.4	Carrying amount as at 31 December	1,714.2	162.4	212.3	121.9	496.6	2,210.8

Note 4.3**Plant and equipment****Significant accounting policies****PLANT AND EQUIPMENT**

Plant and equipment are stated at their purchase price, including incremental expenses on acquisition less accumulated depreciation and any recognised impairment loss.

Depreciation is provided on a straight-line basis over the expected useful economic life of the assets concerned.

The estimated useful life for this purpose is:

- Leasehold improvements: 10 years
- Terminals: 3-5 years
- Plant and machinery: 2-12 years

The useful life of plant and equipment is determined based on periodic assessments of actual useful life and the intended use for those assets.

EURm	2022				2021			
	Leasehold improvements	Terminals	Plant and machinery	Total	Leasehold improvements	Terminals	Plant and machinery	Total
Accumulated cost as at 1 January	16.9	65.3	128.5	210.7	15.4	64.3	121.2	200.9
Additions from acquisitions	-	-	-	-	-	-	-	-
Additions	1.0	21.3	37.6	59.9	0.5	20.7	9.4	30.6
Assets disposed of	-	(10.1)	(2.7)	(12.8)	-	(18.5)	(6.7)	(25.2)
Currency translation adjustment	(1.0)	(2.4)	(5.6)	(9.0)	1.0	(1.2)	4.6	4.4
Accumulated cost as at 31 December	16.9	74.1	157.8	248.8	16.9	65.3	128.5	210.7
Accumulated depreciation and write-downs for impairment as at 1 January	(4.6)	(28.2)	(41.0)	(73.8)	(1.7)	(32.2)	(23.9)	(57.8)
Depreciation	(1.7)	(15.2)	(26.8)	(43.7)	(2.3)	(14.2)	(20.5)	(37.0)
Assets disposed of	-	9.3	2.7	12.0	-	17.6	6.6	24.2
Currency translation adjustment	0.2	1.6	2.6	4.4	(0.6)	0.6	(3.2)	(3.2)
Accumulated depreciation and write-downs for impairment as at 31 December	(6.1)	(32.5)	(62.5)	(101.1)	(4.6)	(28.2)	(41.0)	(73.8)
Carrying amount as at 31 December	10.8	41.6	95.3	147.7	12.3	37.1	87.5	136.9

Terminals are leased by the Group to third-party merchants under operating leases. These operating leases are under various agreements which terminate in 2023 and 2025. The agreements include an extension option.

Note 4.4

Impairment tests

Significant accounting policies**IMPAIRMENT OF GOODWILL**

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units that are expected to benefit from the synergies of the combination.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently if there is any indication that the unit may be impaired.

A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. When determining a cash-generating unit, various factors have to be considered, including how Management monitors the operations and makes decisions.

If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit.

Any impairment loss for goodwill is recognised directly in the income statement and cannot be reversed in subsequent periods.

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the gain or loss on disposal.

IMPAIRMENT OF OTHER INTANGIBLE ASSETS AND PLANT AND EQUIPMENT

At each reporting date, the Group assesses whether there is any indication that its other intangible assets or plant and equipment are impaired. If any such indication exists, the Group estimates the recoverable amount of the asset and the impairment loss (if any). If an asset does not generate cash flows that are independent from those of other assets or groups of assets, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

The recoverable amount of an asset is the higher of its fair value less cost to sell and its value in use. If the recoverable amount of an intangible asset or plant and equipment is less than its carrying value, an impairment loss is recognised immediately in the consolidated income statement.

A reversal of an impairment loss on other intangible assets or plant and equipment is recognised as and when it arises only to the extent that the carrying amount does not exceed the recoverable amount (adjusted for depreciation and amortisation), had no impairment loss been recognised.

Key accounting estimates and judgements Recoverable amount of goodwill and capitalised development projects

The assessment of whether goodwill and/or capitalised development projects are subject to impairment requires significant Management judgement in determining various assumptions, such as cash-flow projections, discount rate and terminal growth rates. Further, the use of different estimates or assumptions when determining the fair value of such assets may result in different values and could result in impairment charges in future periods.

The recoverable amount recognised is determined based on value in use calculations, which use cash flow projections covering a five-year period incorporating the assumptions used in financial budgets, including expected impact from changes in the business models, approved by Management.

The carrying amount of goodwill allocated to cash-generating units is as follows:

EURm	2022	2021
Cash-generating unit		
Merchant Services	1,380.6	1,397.4
Issuer & eSecurity Services	310.2	316.8
Total	1,690.8	1,714.2

Management has at year-end assessed that the development in key assumptions that could impact the valuation of goodwill and other intangibles, including capital expenditures, organic growth and discount factor, in general does not indicate any impairment.

Key factors that could trigger an impairment test are the expected revenue streams and the rate used to discount the cash flow, including the following:

- New technology changing the way we currently handle payments
- Macro economy down-scaling
- Regulatory matters.

As value in use for Merchant Services' and Issuer & eSecurity Services' cash-generating units is greater than its carrying amount, no impairment has been identified.

Note 4.4**Impairment tests** (continued)**Impairment test of goodwill**

The carrying amount of goodwill is tested for impairment annually and if events or changes in circumstances indicate impairment. Goodwill does not generate largely independent cash inflows on its own and is therefore allocated to the level on which Management monitors the operation and makes decisions. This means that the cash-generating units are similar to the business areas used in the internal reporting. The tests were carried out towards the end of 2022 and did not result in any impairment losses recognised.

The recoverable amount of goodwill recognised is determined based on value in use calculations, which use cash flow projections covering a five-year period incorporating the assumptions used in financial budgets, including expected impact from changes in business models, approved by Management

Cash flows beyond the five-year budget period have been extrapolated using a steady 2.0% per annum growth rate. Management believes that the growth rates are reasonable based on the services/products being developed, the continued digital conversion of cash, and any reasonably possible change in the key assumptions on which the recoverable amount is based would not cause the carrying amount to exceed its recoverable amount. Key growth drivers per business are described below.

In 2022, discount rates used for impairment calculations post-tax were 8.5% for Merchant Services and 8.5% for Issuer & eSecurity Services for reflecting the business and related risk. Discount rates have been updated compared to last year to reflect the newest external input. Key factors that could trigger an impairment test include the following:

- New technology changing the way we currently handle payments
- Macro economy down-scaling
- Regulatory matters.

The calculation of value in use is based on a number of assumptions containing significant estimations. To ensure that substantial changes in the assumptions will not affect the recoverable amount in such way that an impairment is required a sensitivity analysis by segment has been prepared. For both the MS and leS segments analysis showed the recoverable amount being considerably higher than the carrying values, and a reasonable decrease in terminal growth of 1.0% will not result in impairment of goodwill. Further, for both the MS and leS segments an increase in WACC of 1.0% will also not result in impairment of goodwill.

The sensitivity analysis was performed on the terminal growth rate and the WACC, as these are significant inputs in the calculation of the recoverable amount. The analysis showed the

recoverable amount being considerably higher than the carrying values for both Business units. The analysis did not indicate any impairment needs.

MERCHANT SERVICES

Merchant Services consists of goodwill recognised as part of the purchase of the Nets Group to private equity funds in 2014 and 2018, and from acquisition of activities the following years in Sweden (Payzone, DIBS Payment Services and Kortaccept Nordic), Poland (DotCard, PayPro, PeP and Team4U), Denmark (Storebox) and Finland (Paytrail, Checkout and PoplaTek). Goodwill has been evaluated at aggregated level as Merchant Services is considered as one CGU. Entities are not evaluated separately, as value-added processes are generated across the Group, including synergies from combining operations, economies of scale and future growth potential.

ISSUER & ESECURITY SERVICES

Issuer & eSecurity Services consists of goodwill recognised as part of the purchase of the Nets Group to private equity funds in 2014 and 2018. Goodwill has been evaluated at aggregated level as Issuer & eSecurity Services is considered as one CGU. Entities are not evaluated separately, as value-added processes are generated across the Group, including synergies from combining operations, economies of scale and future growth potential.

Note 4.5**Investment in associates****Significant accounting policies****ASSOCIATES**

An associate is an entity over which the Group has significant influence. Investments in associates are recognised under the equity method.

Investments in associates are recognised in the balance sheet at the proportional share of the entity's equity value calculated in accordance with Group accounting policies.

Associates with negative equity value are measured at zero, and any receivables from these enterprises are written down, if required, based on an individual assessment. If a legal or constructive obligation exists to cover the associate's negative balance, a liability is recognised.

The income statement reflects the Group's share of the results of operations of the associate.

Any change in other comprehensive income of the associate is presented as part of the Group's other comprehensive income. In addition, when a change has been recognised directly in the equity of the associate, the Group recognises its share of any changes, when applicable, in the statement of changes in equity.

The proportionate share of the net profit/loss in associates after tax and elimination of the proportionate share of intra-group gains/losses is recognised in the Group's consolidated income statement.

EURm	2022	2021
Investment in associates		
Accumulated cost as at 1 January	31.9	31.9
Accumulated cost as at 31 December	31.9	31.9
Revaluation as at 1 January	8.5	5.3
Dividends received	(3.4)	-
Share of result after tax	1.0	3.1
Currency translation adjustment	-	0.1
Revaluation as at 31 December	6.1	8.5
Carrying amount as at 31 December	38.0	40.4
Fair value recognition from business combinations	29.0	29.0
Carrying amount excluding fair value recognition from business combinations as at 31 December	9.0	11.4

EURm	2022							2021						
	Share	Currency	Revenue	Result for the year	Net assets	Equity	Result for the year	Share	Currency	Revenue	Result for the year	Net assets	Equity	Result for the year
Company name														
e-Boks A/S, Denmark	50%	DKK	33.9	1.9	50.9	9.2	1.0	50%	DKK	35.9	5.5	41.8	8.2	2.8
Total			33.9	1.9	50.9	9.2	1.0			35.9	5.5	41.8	8.2	2.8

Note 4.6

Discontinued operations

Significant accounting policies

Divestment of activities which can be clearly distinguished, operationally and for financial reporting purposes from the other business and is expected to be carried out within twelve months in accordance with a formal plan is reported as discontinuing operations.

The result after tax from discontinuing operations is presented in a separate line item in the income statement with comparative figures and is specified in this note.

Net cash from discontinuing operations is also presented in the note with comparative figures.

Assets and liabilities related to discontinuing operations are presented in separate line items as held-for-sale and are specified in the note but are presented without comparative figures.

At the time non-current assets are classified as held-for-sale an assessment of the fair value is made to identify any impairment loss from the discontinuing operations.

From the time non-current assets are held-for-sale no further depreciation or amortisation is made.

On 6 August 2019, it was announced that Nets had agreed to sell the account-to-account payment business to Mastercard for EUR 2.85 billion. On 17 August 2020, the European Commission granted a conditional clearance of the transaction, and on 5 March 2021, the transaction was completed upon receipt of all regulatory approvals and fulfilment of all customary closing conditions. Management assessed, that the signing of the agreement with Mastercard fulfilled the requirements for presenting the Group's account-to-account payment business as discontinuing operations. The activities sold to Mastercard were previously included in the business unit Corporate Services providing the payment platform for recurrent bill payments and credit transfer transactions. At the centre of this business is the ability to provide seamless and integrated solutions for recurring bill payments to corporations and consumers (e.g. Leverandørservice and Betalingsservice). It also includes solutions for real-time clearing providing instant payments.

Management has made a number of significant estimates related to the discontinuing operations. The main estimates relate to allocation of Goodwill and Other intangible assets in the consolidated balance sheet.

EURm	2022	2021
Result from discontinuing operations		
Revenue, gross	-	64.9
Interchange fees and processing fees	-	(0.1)
Revenue, net of interchange fees and processing fees	-	64.8
Cost of sales	-	(16.1)
External expenses	-	(33.5)
Staff costs	-	(7.1)
Operating result before depreciation and amortisation (EBITDA)	-	8.1
Gain on sale of discontinued operation	-	1,736.6
Result before tax	-	1,744.7
Income taxes	-	(5.3)
Result from discontinuing operations	-	1,739.4

External expenses and Staff cost comprises cost directly associated with the discontinued business and allocated indirect cost.

Note 4.6

Discontinued operations (continued)

EURm	2022	2021
Net cash from discontinuing operations		
Net cash from operating activities*	-	19.7
Net cash from investing activities	-	(2.3)
Total	-	17.4

* Net cash from operating activities does not include a share of the Groups tax payments.

Section 5:

Funding and capital structure

This section includes disclosure information related to the equity and borrowings of the Group. In addition, the section includes financial risk management information related to the borrowings in the form of interest rate and funding risk.

In this section

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Note 5.1

Share capital

Significant accounting policies**EQUITY****Dividends**

Dividends expected to be distributed for the year are recognised under a separate item in equity. Dividends and interim dividends are recognised as a liability at the time of adoption by the Annual General Meeting and the meeting of the Board of Directors, respectively.

Foreign currency translation reserve

Foreign currency translation reserve comprises exchange rate differences arising from translation of the functional currency of foreign enterprises' financial information into Euro.

Translation adjustments are recognised in the consolidated income statements when the net investment is realised.

Hedge reserve

The hedge reserve comprises fair value of hedging instruments qualifying for hedge accounting. Hedge accounting ceases when the hedging certificates matures or is no longer effective. When the hedged item is the cost of a non-financial asset or non-financial liability, the amounts recognised as other comprehensive income are transferred to the income statement in the same period that the non-financial asset or liability affects the income statement.

Financial comments**CAPITAL MANAGEMENT**

The Group manages its capital base to ensure entities in the Group are able to continue as a going concern, and seeks to maximise the return to shareholders through adequate share of debt and equity on its balance sheet.

Within the Group, certain subsidiaries and branches are registered as payment institutions in Denmark (Nets Denmark), in Finland (Nets Denmark A/S, Finnish Branch, Checkout Finland OY and Paytrail OY) and in Poland (eCard S.A., PayPro S.A. and BillBird S.A.). Therefore, such subsidiaries and branches are subject to minimum capital requirements imposed by local authorities.

Note 5.1**Share capital** (continued)

	2022		2021	
	Number of shares ('000)	Nominal value (EURm)	Number of shares ('000)	Nominal value (EURm)
Share capital				
Share capital as at 1 January	199,909	26.9	199,909	26.9
Share capital as at 31 December	199,909	26.9	199,909	26.9

The share capital of Nets A/S was established on 5 February 2016. During 2016 the share capital was increased in connection with an IPO to a total number of 200,411,094. In 2019 502,358 treasury shares were cancelled. The share capital now consists of 199,908,736 shares each with a nominal value of DKK 1, giving a total share capital of DKK 199,908,736.

Note 5.2**Borrowings and related risks****Significant accounting policies****FINANCIAL LIABILITIES**

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, clearing-related liabilities, loans and borrowings including bank overdrafts and financial guarantee contracts.

Loans and borrowings

This is the category most relevant to the Group.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate method. Gains and losses are recognised in the income statement when the liabilities are derecognised as well as through the EIR amortisation process. This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the

terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the income statement.

Note 5.2**Borrowings and related risks** (continued)**LOANS AND BORROWINGS**

The Group has a EUR 220 million Senior Notes outstanding, with parent-guarantee and security provided by Nets A/S.

The Senior Notes (EUR 220 million) are issued by Nassa Topco AS as an indirect subsidiary of Nets Holdco 1 ApS.

REPAYMENT OF EXISTING DEBT IN RELATION TO THE LEVERAGED BUY OUT FACILITIES AND DE-LISTING

In February 2018 the shareholders Nets A/S accepted the public takeover offer by Nets Holdco 5 AS, which resulted in the removal of Nets A/S' shares from trading and official listing on Nasdaq Copenhagen A/S. As a part of the takeover all existing term loans in Nets A/S and its subsidiaries were refinanced. This resulted in repayment of all term loans in Nets A/S and its subsidiaries, leaving only the Notes and the RCF as external borrowings in Nets A/S and its subsidiaries.

Adjacent to this transaction Nassa Topco AS issued a tender to redeem the Senior Notes prior to maturity. This option was exercised by 45.1% of the noteholders, which resulted in a repayment of EUR 180 million bringing the notional of the Senior Notes down from EUR 400 million to EUR 220 million.

MERGER WITH NEXI SPA AND REFINANCING

On 1 July 2021 Nets A/S' ultimate parent company, at the time, Nets Topco 2 S.à.r.l. merged with the Italian company Nexi S.p.A. As part of the merger a euro denominated revolving credit facility ("RCF") expiring in 2024 of EUR 240m, which Nets A/S previously had access to draw on, was repaid in full and terminated.

LOANS FROM PARENT COMPANY

The Group has entered into two intra-group loan agreements with an indirect parent company from the wider corporate group above Nets A/S. These agreements are a consequence of the LBO and delisting of Nets A/S, as well as M&A activities. The loans consist of one five-year loan (EUR 330 million) and one two-year loan (EUR 99 million).

CLEARING WORKING CAPITAL FACILITIES

In addition to the Senior Notes, the Group has separate credit lines available for clearing working capital purposes; EUR 50 million on a committed basis and EUR 105 million on an uncommitted basis. In addition, a EUR 75 million money market line is available on an uncommitted basis. On 31 December 2022, the overdraft facilities for clearing working capital were undrawn (2021: EUR 0 million), leaving EUR 155 million undrawn (2021: EUR 155 million). In addition, the Group has three intra-day facilities available at relationship banks (EUR 400 million, EUR 105 million and NOK 400 million).

Note 5.2**Borrowings and related risks** (continued)

EURm	2022								2021
	Interest rate		Year of maturity	Currency	Available facility	Drawn amount	Amount hedged	Carrying amount	Carrying amount
	Nominal	Effective							
Term and maturity of the Group's interest-bearing loans and borrowing									
Senior Notes	2.88%	2.9%	2024	EUR	219.6	219.6	-	218.8	218.7
Credit Facility	WIBOR + 1.65%	8.6%	2023	PLN	4.3	-	-	-	-
IC Loan (NOK)	NIBOR ¹ + 3.25%	4.1%	2025	NOK	-	-	-	-	457.5
IC Loan 2 (EUR)	EURIBOR ¹ + 4.00%	4.0%	2023	EUR	98.7	98.7	-	98.7	94.9
IC Loan 5 (EUR)	2.92%	2.9%	2026	EUR	329.6	329.6	-	329.6	353.5
IC Loan 6 (EUR)	2.29%	2.9%	2023	EUR	-	-	-	-	3.1
Total long term borrowings (non-current liabilities)								647.1	1,127.7
Overdraft Facility (clearing-related balances) ²	IBOR + 1.50%	1.5%	2022	Multi	155.0	-	-	-	-
Money Market (clearing-related balances)				Multi	75.0	-	-	-	-
Total short-term borrowings (current liabilities) – Included in own cash calculation								-	-
Total loans and borrowings								647.1	1,127.7

¹ For the Revolving Credit Facility, Intercompany Loans there is a floor of 0.0% on the EURIBOR and NIBOR.

² Overdraft facility for clearing working capital ("CWC") with commitment of EUR 155 million in bank lines.

EURm	2022	2021
Changes in total loans and Borrowings		
Total loans and borrowings, as at 1 January	1,127.7	1,431.2
Repayment of borrowings	-	(183.5)
Proceeds from shareholderloans	-	359.5
Repayment of shareholderloans	(20.1)	(518.4)
Conversion of debt to equity	(457.3)	-
Repayment of overdraft facility	-	(8.0)
Capitalized interests	22.3	-
Exchange rate adjustment	(25.5)	46.9
Total loans and borrowings as at 31 December	647.1	1,127.7

Note 5.2**Borrowings and related risks** (continued)

EURm	2022	2021
Net interest-bearing debt		
Total long term borrowings exclusive of lease liabilities (non-current liabilities)	647.1	1,127.7
Capitalised debt costs included in carrying amount	0.8	1.4
Own cash	(175.9)	(114.9)
Net interest-bearing debt	472.0	1,014.2

EURm	2022					
	Carrying amounts	Contractual cash flow	<1 year	1-2 years	3-4 years	> 5 years
Maturity						
Senior Notes	218.8	230.5	6.3	224.2	-	-
Loan from Group enterprises	428.3	454.6	12.9	166.3	275.4	-
Total	647.1	685.1	19.2	390.5	275.4	-
EURm	2021					
	Carrying amounts	Contractual cash flow	<1 year	1-2 years	3-4 years	> 5 years
Maturity						
Senior Notes	218.7	236.8	6.3	230.5	-	-
Interest-Bearing Loan from owner	909.0	1,036.1	34.5	166.3	835.3	-
Total	1,127.7	1,272.9	40.8	396.8	835.3	-

The maturity analysis is based on undiscounted cash flows, including estimated interest. Interest is included based on current rates.

Note 5.3**Leases**

The Group has entered into a number of lease agreements related to equipment. The leasing period is 3–12 years and none of the agreements include conditional payments. Some of the agreements give the Group an option to purchase the assets at a price lower than or equal to the assets' expected fair value at the date the option becomes exercisable, while others give the Group an option to extend or renew the agreement.

The Group has entered into a number of lease agreements related to equipment. The leasing period is 3–12 years and none of the agreements include conditional payments. Some of the agreements give the Group an option to purchase the assets at a price lower than or equal to the assets' expected fair value at the date the option becomes exercisable, while others give the Group an option to extend or renew the agreement.

EURm	Property	Equipment	2022
Lease assets			
Lease assets as at 1 January 2022	60.5	6.8	67.3
Additions	10.2	11.2	21.4
Depreciation	(10.4)	(5.5)	(15.9)
Currency translation	-	(0.1)	(0.1)
Total lease assets as at 31 December 2022	60.3	12.4	72.7

EURm	Property	Equipment	2021
Lease assets			
Lease assets as at 1 January 2021	69.0	6.9	75.9
Additions	4.4	3.8	8.2
Depreciation	(12.6)	(3.8)	(16.4)
Currency translation	(0.3)	(0.1)	(0.4)
Total lease assets as at 31 December 2021	60.5	6.8	67.3

Leases (continued)

EURm	2022	2021
Lease liabilities		
Commitments in relation to lease liabilities are payable as follows:		
Less than 1 year	16.3	16.2
1-5 years	48.0	48.7
More than 5 years	16.7	26.7
Minimum lease payments	81.0	91.6
Future finance charges	(11.7)	(23.6)
Recognised as a liability	69.3	68.0
The present value of the lease liabilities is as follows:		
Less than 1 year	13.5	10.1
1-5 years	38.2	33.9
More than 5 years	17.6	24.0
Minimum lease payments	69.3	68.0

EURm	2022	2021
Lease, Other disclosures		
Interest expenses, lease liabilities	(2.3)	(2.3)
Total Cash outflow	(15.5)	(16.9)
Expense of Short team leases	-	-

Note 5.4

Net financials

Significant accounting policies

FINANCIAL ITEMS

Financial income and expenses comprise interest income and expenses, realised and unrealised gains, and dividends, losses on transactions denominated in foreign currencies, amortisation

of loan costs and securities and subsequent changes to contingent acquisition costs.

EURm	2022	2021
Financial income		
Net foreign exchange gains	50.2	-
Other income etc.	-	-
Total financial income, exclusive of refinancing costs	50.2	-
Financial expenses		
Interest expense	(4.7)	(18.8)
Interest expense to Parent Company	(34.1)	(29.5)
Interest expense lease liabilities	(2.3)	(2.3)
Net foreign exchange loss	-	(60.7)
Fair value adjustment of financial liabilities	-	(2.5)
Amortisation of transaction costs	(0.5)	(7.8)
Other fees etc.	(2.6)	(5.4)
Settlement of interest swaps	-	(7.7)
Total financial expenses, exclusive of refinancing costs	(44.2)	(134.7)
Financial income and expenses, net	6.0	(134.7)

Note 5.5

Interest risk management

The Group is exposed to interest rate risk on loans, credits and cash balances as well as mismatches on maturities between loans and cash, resulting in variable interest cash flows. The

Group's loan arrangements are based on variable interest rates. Cash held at variable rates partly offsets risk arising from changing interest rates on the Group's loans and credits.

EURm	Variable, non-contractual	Contractual variable rates < 1 month	Total
Exposure to changes in interest rates			
Cash and cash equivalents	438.7	-	438.7
Bank Loans	-	219.1	219.1
Overdraft Facilities	-	-	-
Net	438.7	219.1	657.8

A probable change in interest rates compared to the interest as at the balance sheet date would have the following hypothetical impact on profit

before tax and the Group's equity, based on the exposure of balances as at 31 December.

EURm	2022			2021		
	Probable change in interest	Hypothet- ical impact on result for the year	Hypothet- ical impact on equity	Probable change in interest	Hypothet- ical impact on result for the year	Hypothet- ical impact on equity
Borrowings	1 p.p.	-	-	1 p.p.	5	-

An increase in the interest rate of 1 p.p. would only affect result for the year with regards to the unhedged borrowings in EUR and NOK and the prior years Revolving Credit Facility.

An increase in the interest rate of 1 p.p. would only affect equity with regards to float to fixed rate hedging certificates.

Note 5.6

Other Liabilities

Other liabilities consist of deferred considerations of EUR 6.6 million and Put-option liabilities of EUR 14.7 million related to the Groups merger and acquisition activities. Liabilities has been measured in accordance with the earn-outs/

put-options clauses in the various agreements based on Management best view on key input to estimate the discounted future cashflow obligations.

Note 5.7

Commitments, contingencies and collaterals

Significant accounting policies**COMMITMENTS**

The Group has entered into a number of long-term service agreements.

CONTINGENCIES

The Group is engaged in certain litigation proceedings. In the opinion of Management, settlement or continuation of these proceedings is not expected to have a material effect on the Group's financial position, operating profit or cash flow.

Section 6:

Tax and Governance

This section includes disclosures that relate to the Group's Tax and Governance policies.

In this section

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Note 6.1

Income and deferred income taxes

Significant accounting policies**INCOME TAXES**

Tax for the year comprises current income tax, change in deferred tax and adjustments from prior years. Tax is recognised in the income statement except to the extent that it relates to items recognised in other comprehensive income or equity.

The tax rates and tax laws used to compute the amount are those that are enacted, or substantively enacted, as at the reporting date in the countries where the Group operates and generates taxable income. Deferred tax arises due to temporary differences between the carrying amount in the consolidated financial statements and the tax base of assets and liabilities as at the balance sheet date. Deferred tax is not recognised for temporary differences arising on the initial recognition of goodwill and other items where amortisation for tax purposes is disallowed.

Deferred tax assets are recognised if they can be offset against deferred tax in other consolidated enterprises or if it is probable that they can be utilised in future earnings.

Deferred tax is measured on the basis of the tax rules and tax rates in the respective countries that will be effective under the legislation as at the balance sheet date when the deferred tax is expected to be realised or the liability settled.

Changes in deferred tax as a result of changes in tax rates are recognised in the consolidated income statements except for the effect of items recognised directly in Other comprehensive income.

Deferred tax assets and liabilities are offset in the Consolidated statement of financial position if the Group has a legally enforceable right to offset and the deferred tax assets and liabilities relate to the same legal tax entity.

The companies in the Group are taxed under the on-account tax scheme. Interest/refunds relating to the tax payment are included in interest income and expense and similar items.

Note 6.1**Income and deferred income taxes** (continued)**Key accounting estimates and judgements****DEFERRED TAX ASSETS**

The Group recognizes deferred tax assets including the expected tax value of tax loss carry-forward if Management assesses that these tax assets can be offset against positive taxable income in the near future. This judgement is made annually and is based on budgets and business plans for coming years, including planned commercial initiatives.

As of 31 December 2022, the carrying amount of the deferred tax assets was EUR 36.5 million (2021: 25.5 million) and unrecognized tax losses amounted to EUR 7.0 million (2021: EUR 6.8 million)

EURm	2022	2021
Income taxes expensed		
Current tax on result for the year	(36.5)	(30.7)
Deferred tax on result for the year	21.6	28.0
Adjustments related to previous years – current tax	(0.2)	0.5
Income taxes in the Income statement	(15.1)	(2.2)

EURm	2022	2021
Income taxes paid		
Income taxes paid in Denmark	(0.9)	(175.4)
Income taxes paid outside Denmark	(22.0)	(16.9)
Total income taxes paid	(22.9)	(192.3)

The tax on the Group's result before tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the consolidated entities as follows:

EURm	2022	2021
Result before tax	74.4	(71.5)
Income tax expense calculated at domestic tax rate	(16.4)	15.7
Deviation in foreign subsidiaries' tax rates compared with Danish tax rate	1.5	1.3
Permanent differences ¹	(6.8)	(7.1)
Not recognised tax losses utilised or capitalised	(0.3)	(6.6)
Currency translation adjustment	7.0	(5.5)
Other taxes	(0.2)	-
Income tax expense recognised in the income statement	(15.1)	(2.2)

EURm	2022	2021
Computation of effective tax rate percentage		
Statutory corporate income tax rate in Denmark	22.0%	22.0%
Deviation in foreign subsidiaries' tax rates compared with Denmark tax rate	(2.0%)	1.8%
Permanent differences ¹	9.1%	(9.8%)
Not recognised tax losses utilised or capitalised	0.4%	(9.3%)
Currency translation adjustment	(9.4%)	(7.7%)
Other taxes	0.3%	-%
Effective tax rate	20.5%	(3.1%)

¹ Permanent differences mainly include non-deductible M&A expenses and non-deductible finance cost.

Note 6.1**Income and deferred income taxes** (continued)

2022						
EURm	Intangible assets	Plant & equipment	Other receiv- ables	Employee benefits obligation	Deferred tax losses carried forward	Total
Development in deferred income tax assets and liabilities						
Net deferred tax assets/(liabilities) as at 1 January	(54.3)	5.0	4.0	0.3	16.7	(28.3)
Deferred tax on result for the year	19.0	2.8	0.6	-	-	22.4
Additions from acquisitions	-	-	(1.4)	0.3	0.6	(0.5)
Currency translation adjustment	0.3	-	-	-	-	0.3
Net deferred tax assets/(liabilities) as at 31 December	(35.0)	7.8	3.2	0.6	17.3	(6.1)
Classified as follows:						
Deferred tax asset as at 31 December						36.5
Deferred tax liability as at 31 December						42.6

2021						
EURm	Intangible assets	Plant & equipment	Other receiv- ables	Employee benefits obligation	Deferred tax losses carried forward	Total
Development in deferred income tax assets and liabilities						
Net deferred tax assets/(liabilities) as at 1 January	(78.7)	1.9	3.6	0.5	18.2	(54.5)
Deferred tax on result for the year	24.9	2.6	0.3	(0.6)	(0.7)	26.5
Adjustment to previous year tax	(0.9)	0.4	0.1	0.4	(0.3)	(0.3)
Currency translation adjustment	0.4	0.1	-	-	(0.5)	-
Net deferred tax assets/(liabilities) as at 31 December	(54.3)	5.0	4.0	0.3	16.7	(28.3)
Classified as follows:						
Deferred tax asset as at 31 December						25.5
Deferred tax liability as at 31 December						53.8

Note 6.2

Related party transactions

RELATED PARTY TRANSACTIONS

As at 31 December 2022 the Group was 100% owned by Nets Holdco 5 AS. The ultimate parent of the Group is Nexi S.p.A. (Italy).

Related parties with significant influence are the Board of Managers, Key Personnel and their related parties. Furthermore, related parties are companies in which the above persons have significant interests, as well as associates of the Group. All transactions with related parties are made on arm's length terms except the preferred equity certificates as described in Note 5.2 and 7.1.

Transactions with associated companies, comprise mainly administrative services amounting to EUR 2.2 million.

There were no transactions with members of the Board of Managers and other Key Personnel, other than remuneration, and furthermore, no loans were granted to the Board of Managers or other Key Personnel in 2022.

REMUNERATION OF THE BOARD OF MANAGERS AND KEY PERSONNEL

Short-term benefits included fixed-base salary and accrued cash bonuses designed to incentivise individual performance and the achievement of a number of predefined short-term functional and individual business targets linked to goals in the Group's balanced scorecard.

At year-end 2022, Key Personnel consisted of seven members (2021: eight members).

In recent years, certain employees of the Group participated in a management equity programme which allowed them to acquire shares in the previous parent company, Nets TopCo 1 S.à r.l. The investment was made at fair market value at the time of investment in the programme and therefore no benefit, hence, there is no expenditure and therefore no effect on either the balance sheet or on the income statement of the Group.

In connection with the closing of the merger with the Italian based Nexi-Group the shares were converted into shares in the listed entity, Nexi S.p.A., with a lock-up period.

EURm	2022			2021		
	Board of Managers	Key Personnel	Total	Board of Managers	Key Personnel*	Total
Fixed base salary	(0.5)	(1.7)	(2.2)	(0.1)	(2.2)	(2.3)
Bonus	(1.4)**	(4.9)**	(6.3)	-	(6.9)***	(6.9)
Pensions	(0.1)	(0.2)	(0.3)	-	(0.3)	(0.3)
Benefits	-	(0.2)	(0.2)	-	(0.2)	(0.2)
Total remuneration	(2.0)	(7.0)	(9.0)	(0.1)	(9.6)	(9.7)

* Includes Key Personnel that is part of the discontinued operations.

** In 2022, the figure contains elements of retention programmes and other one off elements

*** In 2021, the figure contains elements of exit bonuses and other one off elements.

Note 6.3

Share-based payment

Accounting policies

The all Employee Share programme (2019) is accounted for on an accrual basis over the vesting period. Employee Share programme has been measured at the fair value of the Nets Group at the launch date of the programme times the probability of vesting. Share options issued were measured at fair value at the date of granting times the probability of vesting. The total amount expensed over the vesting period is determined by reference to the value of the shares and options granted, excluding the impact of any non-market vesting conditions. The value was fixed at grant date. Non-marked vesting conditions is included in assumptions about the number of shares and options that is expected to vest. Any impact of adjustments to estimates is recognised in the income statement and in a corresponding adjustment to Equity over the remaining vesting period. Adjustments relating to prior years are included in the income statement in the year of adjustment.

EMPLOYEE SHARE PROGRAMME

In August 2019 an all Employee share program was announced with the purpose of giving all employees of the Nets Group the opportunity to become co-owners of the Nets Group. Under the program employees could invest in the Nets Group and have their investment matched with two free shares if participating employees are employed when the Nets Group is either sold or if its shares are offered in an initial Public Offering. The matching shares

were granted at 13 December 2019 and were expected to vest 36 months from grant date. The total value of the programme at grant date amounts to EUR 7.9 million. In connection with the Nexi transaction a change of control clause was triggered in 2021 and the remaining value of the programme was recognised. The cost recognised in 2022 amounts to EUR 0.0 million (2021: 6.3 million).

LONG TERM INCENTIVES

In 2021, following the merger with Nexi Group, the Nets Group adopted Nexi Group's medium/long-term incentive Plan. The first LTI Plan is structured with a three-year duration (2021-2023) and envisages the assignment of rights to receive ordinary shares in Nexi S.p.A. at vesting (31 December 2023). In 2022 Nexi Group approved the second LTI Plan which is divided into three annual cycles (2022-2024, 2023-2025, 2024-2026). The first tranche of this cycle has already been assigned.

The rights are not subject to any voting rights or dividend distribution. The rights to be assigned in the context of the LTI plan are divided up into:

- Restricted Share Rights, i.e. the rights to receive ordinary shares in the Company, which accrue (and therefore the attribution of the related shares to the employee) regardless of whether or not the predetermined business performance objectives are achieved. These rights will accrue after the vesting period, subject to the beneficiary remaining in the Company.
 - once the Entry Gate is satisfied, accrual of Performance Share Rights is also subject to achieving specific objectives at the end of the related Vesting Period, comprising two components:
 - a market-based component, linked to the achievement of objectives related to the performance of the market price of Nexi shares with respect to a benchmark, during the measurement period (weighing for 50%). The benchmark is determined as the mathematical average of three market indicators identified in the Plan regulation;
 - a non-market-based component, linked to the achievement of the Company's performance objectives in terms of Operating Cash Flow (weighing for 50%)
- Changes in the number of rights assigned are reported below:

A condition for the accrual of the rights and, therefore, the attribution of the shares for both the types described above is that the employee remains in service until the delivery date of the share attribution letter. More specifically, with reference to Performance Share Rights:

- accrual is first and foremost subject to achieving - at the end of the Vesting Period of each Cycle - at least 80% of the Operating Cash Flow Target (the "Entry Gate");

Description	No. of Performance share rights	No. of Restricted Share rights	Total
Outstanding rights at the grant date	930,976	718,191	1,649,167
Accrued rights	(8,549)	(11,043)	(19,592)
Forfeited rights in 2021 and 2022	(84,068)	(67,830)	(151,898)
Outstanding rights at 31 december 2022	838,359	639,318	1,477,677

The rights assigned were measured, reflecting the financial market conditions valid as at the grant date. Determination of the total plan value, as established by IFRS 2, is impacted by the number of rights that will accrue in accordance

with the rules set out by the performance and Fair Value conditions of each right. Measurement was carried out considering the two components of the Performance Shares and Restricted Shares included in the plan, separately.

Share-based payment (continued)

Moreover, within the Performance Share component, consideration was given to the presence of the aforesaid specific objectives. More specifically, the market-based component was estimated using the Monte Carlo Method, a stochastic simulation technique which, based on a set of starting conditions, produces a wide array of outcomes within a specified time horizon.

Starting conditions for the simulation include an expected dividend yield of zero for the 2019-2021 time interval so as to also reflect the Board of Directors' resolutions dating February 13, 2019 concerning the distribution of dividends. Based on market sources at the reference date, other starting conditions include a risk-free rate in Nexi share returns of 1% p.a. and a share price volatility of 25% for the first tranche and 47% for the second tranche of the first LTI Plan and 42% and 37% for the first tranche of the second LTI Plan (reasonable estimates based on historical volatility as at the measurement date). At the grant date the simulation delivered a unit value of Euro 20.17 for shares assigned in July 2021, and Euro 17.63 for those assigned in October 2021, Euro 7.41 for those assigned in July 2022 and Euro 9.57 for those assigned in October 2022. As for the likelihood of beneficiaries leaving, the annual exit probability was assumed to be zero. In accordance with IFRS 2, the non-market-based component is a condition that rather than be measured at the time of assignment is to be updated periodically at each

reporting date, so as to take into account the expectations in relation to the number of rights that may accrue. For these components the unit Fair Value is Euro 18.22 for shares assigned in July 2021, and Euro 17.03 for those assigned in October 2021, Euro 7.842 for those assigned in July 2022 and Euro 8.514 for those assigned in October 2022.

The overall cost of the plan for 2022 was about Euro 5 million.

During 2021, Mercury UK and the other sponsor of Nexi adopted some incentive plans based on the shares of Nexi SpA ("Nexi") and with a vesting period until July 1, 2024.

These plans are reserved for selected employees (the "Beneficiaries") of group companies.

These plans provide for additional shares assignable to employees depending on the market price of Nexi shares.

On the basis of the provisions of IFRS 2, although not having made any commitments to Beneficiaries, as Nets Denmark A/S is the entity that receives the services (the "receiving entity"), it must recognise, in its financial statements, the Plans in question on the basis of the accounting rules envisaged for the "plans settled with equity instruments".

The fair value was determined, for base shares, considering the forward price, discounted at the valuation date, of Nexi shares at the expiry of the vesting period. As for additional shares, the Monte Carlo method was adopted in order to simulate, for an adequate number of scenarios, the number of additional shares and the price of Nexi stocks. In this context, the implicit volatility used was that obtained from info-providers as

relevant to Nexi stock options with time-to-maturity set at equal to that of the plan.

The total rights (conventionally measured in terms of number of based shares) outstanding at 31 December 2022, relating to the aforementioned plans are 32.864 and the overall cost of the Plans for 2022 is Euro 0,2 million

Note 6.4

Fee to statutory auditors

EURm	2022	2021
Remuneration to Auditors (PwC as elected by the Annual General Meeting)		
Statutory audit	(1.1)	(1.0)
Non-statutory audit services:		
Other assurance engagements	(1.0)	(0.4)
Tax advisory services	-	(0.1)
Other services	-	0.0
Total non-statutory audit services	(1.0)	(0.5)
Total	(2.1)	(1.5)

The fees for services other than the statutory audit of the financial statements provided by PwC member firms to the Group consists of

services related to assurance services required by local law and assurance reports according to ISAE 3000 and ISAE 3402.

Section 7:

Other disclosures

Included in this section are disclosures which are material to the financial statements from either a quantitative or a qualitative perspective, but which do not directly relate to a specific theme section.

In this section

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Note 7.1

Classification of financial assets and financial liabilities

FAIR VALUE MEASUREMENT HIERARCHY

The carrying values and fair values are identical, except for bank loans measured at amortised cost. Refer to Note 5.2 for carrying amounts and nominal value of bank loans. Fair value of bank loans is assumed to be similar to the nominal value.

THE METHODS AND ASSUMPTIONS ARE AS FOLLOWS:

- the fair value of financial assets and liabilities traded in active markets is based on quoted market prices as at the balance sheet date (Level 1).
- the fair value of financial assets and liabilities is based on inputs other than quoted prices included in Level 1 that are observable either directly or indirectly i.e. floating rate bank loans (Level 2).
- the fair value of financial assets and liabilities which are highly liquid and have a short duration is estimated to have a fair value that is identical with the book value (Level 3).

Note 7.1**Classification of financial assets and financial liabilities** (continued)

EURm	2022			EURm	2021		
	Financial assets and liabilities measured at fair value	Financial assets and liabilities measured at amortised cost	Total		Financial assets and liabilities measured at fair value	Financial assets and liabilities measured at amortised cost	Total
Financial assets and liabilities				Financial assets and liabilities			
Trade and other receivables	-	167.4	167.4	Trade and other receivables	-	153.7	153.7
Contract assets	-	25.3	25.3	Contract assets	-	17.2	17.2
Settlement assets	-	869.6	869.6	Settlement assets	-	485.2	485.2
Receivables from Group enterprises	-	27.2	27.2	Receivables from Group enterprises	-	-	-
Cash at bank and on hand	-	438.7	438.7	Cash at bank and on hand	-	358.4	358.4
Other financial assets ³	14.6	-	14.6	Other financial assets ³	11.9	-	11.9
Total financial assets	14.6	1,528.2	1,542.8	Total financial assets	11.9	996.5	1,008.4
Borrowings	-	(218.9)	(218.9)	Borrowings	-	(218.7)	(218.7)
Liabilities to Group enterprises	-	(642.2)	(642.2)	Liabilities to Group enterprises	-	(1,071.9)	(1,071.9)
Bank overdraft	-	-	-	Bank overdraft	-	-	-
Trade and other payables	-	(286.8)	(286.8)	Trade and other payables	-	(264.2)	(264.2)
Contract liabilities	-	(7.4)	(7.4)	Contract liabilities	-	(8.0)	(8.0)
Merchant creditors	-	(846.7)	(846.7)	Merchant creditors	-	(562.1)	(562.1)
Settlement obligations	-	(285.7)	(285.7)	Settlement obligations	-	(166.6)	(166.1)
Other liabilities ^{2,4}	(21.3)	-	(21.3)	Other liabilities ^{2,4}	(25.6)	-	(25.6)
Lease liabilities	-	(69.3)	(69.3)	Lease liabilities	-	(68.0)	(68.0)
Other financial liabilities ¹	(1.1)	-	(1.1)	Other financial liabilities ¹	(2.1)	-	(2.1)
Total financial liabilities	(22.4)	(2,357.0)	(2,379.4)	Total financial liabilities	(27.7)	(2,026.3)	(2,054.0)
Total net financial assets/(liabilities)	(7.8)	(828.8)	(836.6)	Total net financial assets/(liabilities)	(15.8)	(1,350.4)	(1,366.2)

¹ Level 1 in the fair value hierarchy.

² Level 3 in the fair value hierarchy. The valuation is based on expected future cash flows discounted to its present value.

³ Level 3 in the fair value hierarchy. Ownership in VN Norge AS is considered to be a financial asset in line with shares and other securities. The valuation is based on input from VN Norge AS.

⁴ Level 2 in the fair value hierarchy.

¹ Level 1 in the fair value hierarchy.

² Level 3 in the fair value hierarchy. The valuation is based on expected future cash flows discounted to its present value.

³ Level 3 in the fair value hierarchy. Ownership in VN Norge AS is considered to be a financial asset in line with shares and other securities. The valuation is based on input from VN Norge AS.

⁴ Level 2 in the fair value hierarchy.

Note 7.2

Standards issued but not yet effective

The standards and interpretations which have been issued, but are not yet effective, up to the date of issuance of the Group's financial statements, and which are considered to have an effect on the Group, are disclosed below.

New standards and amendments which are not yet effective and which are not considered to have an impact on the Group are not disclosed. The Group intends to adopt these standards, if applicable, when they become effective.

Currently there are no new standards, amendments and interpretations which have been adopted by the IASB and adopted by the EU, which are relevant to Nets.

Note 7.3

Events after the balance sheet date

No significant events affecting the Annual Report for 2022 have occurred subsequently to 31 December 2022.

Note 7.4**Companies in the Group**

Company	Structure	Currency	Ownership
Parent company			
Nets A/S			
Denmark			
Nets Denmark A/S	Subsidiary	DKK	100%
Nets DanID A/S	Subsidiary	DKK	100%
Nets Cards Processing A/S	Subsidiary	DKK	100%
Signaturgruppen A/S	Subsidiary	DKK	100%
Storebox ApS	Subsidiary	DKK	100%
e-Boks A/S	Associate	DKK	50%
Norway			
Nassa Topco AS	Subsidiary	NOK	100%
Sweden			
Nets Sweden AB	Subsidiary	SEK	100%

Company	Structure	Currency	Ownership
Finland			
Paytrail Oyj	Subsidiary	EUR	100%
Paytrail Technology Oy	Subsidiary	EUR	100%
Checkout Finland Oy	Subsidiary	EUR	100%
Poplatek Oy	Subsidiary	EUR	100%
Poplatek Payments Oy	Subsidiary	EUR	100%
Poland			
P24 Dotcard Sp. z o.o.	Subsidiary	PLN	100%
PayPro S.A.	Subsidiary	PLN	100%
eCard S.A.	Subsidiary	PLN	100%
Rementi Investments S.A.	Subsidiary	PLN	100%
Centrum Rozliczen Elektronicznych Polskie ePlatnosci S.A.	Subsidiary	PLN	100%
Polskie ePlatnosci Sp. z o.o.	Subsidiary	PLN	100%
BillBird S.A.	Subsidiary	PLN	100%
TopCard Sp. z o.o.	Subsidiary	PLN	100%
Team4U Sp. z o.o.	Subsidiary	PLN	75%
Estonia			
Nets Estonia AS	Subsidiary	EUR	100%

Note 7.5**Financial definitions**

Key figures and financial ratios stated in the consolidated financial statements have been calculated as follows:

Growth in revenue, reported	Absolute revenue growth / Revenue in comparative period
Growth in revenue, underlying	Organic growth is a measure of growth adjusting for commercial rebasing of issuer contracts and non-recurring eID revenue
EBITDA b.s.i. *	EBITDA before special items
EBITDA before special items margin, % *	EBITDA before special items / Net revenue
Special items *	As defined in Note 2.2
EBITDA *	Earnings before interest, tax, depreciation, amortisation and impairment losses
Underlying depreciation and amortisation	Depreciation & amortisation adjusted for amortisation of business combination intangibles & impairment losses
Adjusted EBIT *	EBITDA before special items and adjusted for underlying depreciation and amortisation
EBIT	Earnings before interest and tax (operating profit)
Capital expenditure (CAPEX)	Purchase of intangible assets and plant & equipment and capitalised development projects for the year, excluding acquisition of subsidiaries

Cash flow from operating activities excl. clearing-related balances	Operating cash flow excluding clearing-related cash flow
Narrow working capital	As defined in Section 3
Operating free cash flow	Cash flow from EBITDA adjusted for change in narrow working capital and CAPEX
Own cash	Cash and cash equivalents excluding clearing-related balances and other proceeds received in cash to be passed through
Net interest bearing debt (NIBD)	Interest bearing debt net of own cash and clearing-related borrowings
Cash conversion ratio	Operating free cash flow adjusted for special items / EBITDA before special items
Clearing-related balances	As defined in Section 3
Equity ratio	Equity of the Group / Total assets

*This key figure, ratio or element thereof is a non-IFRS financial measure.

Financial statements**Parent Company****In this section**

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Income statement for the Parent Company

EURm	Note	2022	2021
Revenue	2	4.6	4.2
External expenses		(0.6)	(0.9)
Staff costs	3	(12.1)	(8.3)
Amortisation	5	(16.7)	(13.8)
Operating result (EBIT)		(24.8)	(18.8)
Dividend from subsidiaries		-	2,043.8
Financial income	4	5.8	1.4
Financial expenses	4	(9.5)	(5.3)
Net financials		(3.7)	2,039.9
Result before tax		(28.5)	2,021.1
Income taxes		5.1	3.3
Result for the year		(23.4)	2,024.4
Proposed appropriation of result			
Dividend		-	2,043.8
Retained earnings		(23.4)	(19.4)
Total appropriation		(23.4)	2,024.4

Balance sheet for the Parent Company

EURm	Note	2022	2021
Assets			
Non-current assets			
Intangible assets	5	60.2	60.2
Deferred tax assets		0.9	-
Investment in subsidiaries	6	1,895.2	1,437.9
Total non-current assets		1,956.3	1,498.1
Current assets			
Prepayments		0.1	-
Receivables from Group enterprises		255.0	256.0
Other financial assets		-	0.7
Current tax receivables		2.5	1.5
Cash and cash equivalents		1.1	0.5
Total current assets		258.7	258.7
Total assets		2,215.0	1,756.8

EURm	Note	2022	2021
Equity and liabilities			
Equity			
Share capital		26.9	26.9
Reserves		1,783.4	1,344.0
Total equity		1,810.3	1,370.9
Non-current liabilities			
Deferred tax liabilities		7.3	10.7
Total non-current liabilities		7.3	10.7
Current liabilities			
Trade and other payables	7	8.7	7.8
Payables to Group enterprises		388.7	367.4
Total current liabilities		397.4	375.2
Total liabilities		404.7	385.9
Total equity and liabilities		2,215.0	1,756.8

Statement of changes in equity for the Parent Company

EURm	Share capital	Currency translation reserve	Retained earnings	Total equity
2022				
Equity as at 1 January	26.9	6.5	1,337.5	1,370.9
Net result for the year	-	-	(23.4)	(23.4)
Contribution in kind	-	-	457.1	457.1
Share based payment	-	-	5.7	5.7
Total changes in equity	-	-	439.4	439.4
Equity as at 31 December	26.9	6.5	1,776.9	1,810.3
2021				
Equity as at 1 January	26.9	6.0	1,356.1	1,389.0
Net result for the year	-	-	2,024.4	2,024.4
Currency translation adjustment	-	0.5	-	0.5
Dividend	-	-	(2,043.8)	(2,043.8)
Share based payment	-	-	0.8	0.8
Total changes in equity	-	0.5	(18.6)	(18.1)
Equity as at 31 December	26.9	6.5	1,337.5	1,370.9

Note 1

Accounting policies

The financial statements of the Parent Company have been prepared in accordance with the Danish Financial Statements Act (Class medium-sized C).

The accounting policies for the financial statements of the Parent Company are the same as for the consolidated financial statements with the additions described below. For a description of the accounting policies of the Group, please refer to Section 1 in the consolidated financial statements.

SUPPLEMENTARY ACCOUNTING POLICIES FOR THE PARENT COMPANY

Financial assets

In the financial statements of the Parent Company, investment in subsidiaries and associated companies are recorded at their acquisition cost. The recognised value is adjusted only if the recognised value of the investment exceeds the recoverable amount.

Dividend or other direct payments received from subsidiaries or associates are recognised as income from financing and investing activities and presented in the income statement.

Fair value of share options issued to employees of the subsidiaries of Nets A/S is accounted for as a capital contribution over the vesting period, whereby it is recorded as an addition during the year. Payments received from subsidiaries to compensate Nets A/S upon an employee's exercise of share options are, conversely, deducted from the accumulated cost of investments in subsidiaries.

TAX

For Danish tax purposes, all Danish entities are assessed jointly. The Danish jointly taxed companies are included in a Danish on-account tax payment scheme for Danish corporate income tax. All current taxes under the scheme are recorded in the individual companies.

STATEMENT OF CASH FLOWS

No separate statement of cash flows has been prepared for the Parent Company; please refer to the consolidated statement of cash flows.

Note 2**Revenue**

EURm	2022	2021
Group services (Wages and salaries etc)	4.6	4.2
Total	4.6	4.2

Note 3**Staff costs**

EURm	2022	2021
Staff costs		
Wages and salaries	(0.8)	(1.2)
Bonus	(8.9)	(6.0)
Share-based payment costs	(2.3)	(0.8)
Pensions - defined contribution plans	-	(0.1)
Other employee costs	(0.1)	(0.2)
Total employee costs for the year	(12.1)	(8.3)
Average number of full-time employees	1	2
Year-end number of full-time employees	1	1

For information regarding remuneration of the Board of Directors and the Executive Management, please refer to Note 6.2 in the consolidated financial statements.

For information regarding share-based payment, please refer to Note 6.3 in the consolidated financial statements.

Note 4**Net financials**

EURm	2022	2021
Financial income		
Net foreign exchange gains	(0.4)	0.3
Interest income from Group enterprises	6.2	1.1
Total financial income	5.8	1.4
Financial expenses		
Interest expenses to Group enterprises	(9.5)	(5.1)
Other fees etc.	-	(0.2)
Total financial expenses	(9.5)	(5.3)

Note 5**Intangible assets**

2022 EURm	Other intangible assets	
	Software	Intangible assets
Accumulated cost as at 1 January	86.0	86.0
Additions	16.6	16.6
Currency translation adjustment	0.1	0.1
Accumulated cost as at 31 December	102.7	102.7
Accumulated amortisation and write-down for impairment as at 1 January	(25.8)	(25.8)
Amortisation	(16.7)	(16.7)
Accumulated amortisation and write-down for impairment as at 31 December	(42.5)	(42.5)
Carrying amount as at 31 December	60.2	60.2

Note 6**Investment in subsidiaries**

EURm	2022	2021
Investment in subsidiaries		
Accumulated cost as at 1 January	1,423.5	1,423.5
Addition during the year	457.1	-
Accumulated cost as at 31 December	1,880.6	1,423.5
Revaluation as at 1 January	14.4	13.9
Currency translation adjustment	0.2	0.5
Revaluation as at 31 December	14.6	14.4
Carrying amount at 31 December	1,895.2	1,437.9

EURm					
Company name	Share	Currency	Annual report	Equity	Profit for the year
Nassa Topco AS	100%	DKK	2021	12,557.0	14,607.0
Total				12,557.0	14,607.0

Note 7**Trade and other payables**

EURm	2022	2021
Employee cost payable	7.3	0.8
Trade payables	1.4	7.0
Total	8.7	7.8

Note 8**Contingent liabilities**

Nets A/S and its Danish subsidiaries are jointly taxed with the Danish companies in the Nets A/S Group. The joint taxation also covers withholding taxes in the form of dividend tax, royalty tax and interest tax. The Danish companies are jointly and individually liable for the joint taxation. Any subsequent adjustments to income taxes and withholding taxes may lead

to a larger liability. The taxes for the individual companies are allocated in full on the basis of the expected taxable income.

For information on pending litigation and other contingencies, please refer to Note 5.7 in the consolidated financial statements.

Note 9**Related party transactions**

For information on transactions with related parties, please refer to Note 6.2 in the consolidated financial statements.

Glossary*

Acceptance – a service that allows merchants to accept card payments

Acquiring services (merchant acquiring) – the act of handling credit or debit card payments on behalf of a merchant

Artificial intelligence (AI) – intelligence exhibited by machines

Authentication – the process of recognising a user's identity

Avtalegiro – a service offered by Nets in Norway for automatic invoicing and payment of recurring bills

BankAxept – a domestic payment scheme owned by Norwegian banks. Nets operates the common operating infrastructure for BankAxept's debit card

BankID – a digital identity solution in Norway operated by Nets on behalf of banks

Betalingservice – a direct debit solution offered by Nets to Danish corporates and their customers

Biometrics – metrics related to human characteristics, such as fingerprint, iris and face recognition or behavioural patterns such as typing patterns, used a.o. for access control

Blockchain – a distributed ledger technology / decentral database

Clearing – the process of reconciliation of orders between transacting parties

CMS – Consumer Management Services

Contactless transactions – payment card transactions carried out in-store without the consumer having to insert their card into a terminal or enter their PIN

Dankort – the Danish domestic debit card owned and operated by Nets

Digital identity – information on an entity used by computer systems to represent an external agent. That agent may be a person, organisation, application, or device

Digital login – login details to log on to a digital mailbox or similar

Direct debit payment – (Betalingservice) an instruction from a consumer to their bank, authorising the receiver, usually a corporate, to collect varying amounts from the consumer's account, provided the account holder has been given advanced notice of the amount and date of collection

e-commerce (electronic commerce) – a transaction of buying or selling online

eFaktura – Nets' Norwegian e-billing service

Fintech – Nets and other providers of new solutions which demonstrate innovative devel-

opment of applications, processes, products or business models in the financial services industry

Fraud & Dispute Services – card fraud management and dispute handling

General Data Protection Regulation (GDPR) (Regulation (EU) 2016/679) – a regulation intended to strengthen and unify data protection for individuals within the EU and which also addresses export of personal data outside the EU

Instant payments – refer to 'real-time clearing'

Internet of Things (IoT) – machine-to-machine communication. Payment IoT enables automatic payment when objects are linked to the internet

Issuer processing (front-end processing) – processing of card-based transactions on behalf of issuing banks

Malware – short for 'malicious software'. Software used to disrupt computer or mobile operations, gather sensitive information or gain access to private computer systems

Merchant acquiring – refer to 'acquiring services'

MitID – a national next generation eID solution offered by Nets to Danish citizens, corporates, banks and the public sector on behalf of Digitaliseringsstyrelsen

NemID – a national digital identity solution offered by Nets to Danish citizens, corporates, banks and the public sector on behalf of Digitaliseringsstyrelsen

Payment processor – a company appointed by a merchant to handle transactions from various channels such as credit cards and debit cards, front-end and/or back-end

PCI DSS (The Payment Card Industry Data Security Standard) – a proprietary information security standard for organisations that handle branded credit cards

Phishing – the attempt to obtain sensitive information such as usernames, password, and credit card details by posing as a trustworthy entity in an electronic communication

Point-of-sale (POS) – the check-out at a store

Real-time clearing (RealTime24/7) – a Nets product allowing instant clearing and settlement of payments

Robotics – the use of intelligent computer systems within areas such as fraud prevention and customer service

Settlement – the completion of a transaction, wherein the seller transfers securities or financial certificates to the buyer and the buyer transfers money to the seller

* Terms are explained in the context of this report